

## **Highlights from May 9th, 2024 Board of Directors' Regular Meeting and May 14th, 2024 Special Meeting**

### **Reports from Administration**

Please [click here](#) to review the provided reports from our Administration.

### **Board Committee Highlights**

- Highway 105: Carline construction continues to progress. The road in front of West campus should be completed by this summer. Once construction is finished, there will be two re-circulation loops (one in front and one in back) available for carline traffic. The intent is that by the time school returns in Fall 2024, we will be using both loops. Once a rendering is available from the county it will be posted on the MA website under the Parent Resources > Carline tab for parents to review the Phase 4 (final phase) of carline. Please continue to watch for any updates regarding carline to be posted on ParentSquare.
- Lindsay Clinton reported the curriculum committee met on April 25th. Discussion centered around the continued use of Saxon Math for the next school year and how to best implement grade level configurations to properly support students at all learning levels. We also discussed possible adjustments to the curriculum policy following the first run of the curriculum review process in February. Emily and I will work on providing those recommended redlines to the governance committee for review. A project was introduced to determine where CKLA framework alignment is and is not properly in place as well as how supplemental content is being utilized to support various units. And finally, we briefly discussed high school academics and the need to determine the best process for reviewing curriculum and programming. At this time, the curriculum committee will break for the summer and reconvene in September.
- Following a very low response rate to the end-of-year SAAC survey, Matt Ross read a recommendation letter from the SAAC West chair, Jilinda Dygert. Please click [here](#) for that letter.

### **Board of Directors Election Update**

The following individuals were elected to a 3-year term commencing on July 1, 2024:

Lindsay Clinton

Jilinda Dygert

Congratulations to our newest (and returning) board members and thank you to everyone that applied for this important school position as well as voted in the election.

### **FY 23/24 Fundraising and Resource Development update**

MA Operations Manager, Jake Dicus, presented on the fundraising and new revenue stream totals for FY 23/24. Thank you to everyone that attended or participated in our largest fundraiser "Light the Way for MA." That event alone raised an amazing amount of \$134,649.75!! Other sources of fundraising/revenue include the Lynx Fund, Facility Rentals, and School Store.

### **Personnel Action and Job Descriptions**

HR Director, Krista Pelley, presented on changes in personnel and the creation of three new job descriptions. You can review the personnel action report and approved job descriptions by clicking [here](#).

### **Contract Awards**

- The board voted to approve a bid for two new HVAC units for the West Campus.
- The board also received a presentation on a proposed change to the healthcare benefits provided to MA staff. The board tabled the discussion in order to allow meetings to be held at each campus for more clarity on the proposed model and time for questions to be answered. Staff meetings were held at each campus on Friday, May 10th.
- The board held a special meeting on May 14th, 2024 via Zoom to receive an update on the staff meetings held. The board voted unanimously to approve the presented health benefits plan with Peak Benefits.

### **FY 24/25 Budget and Organizational Chart**

The board voted and approved the presented FY 24/25 budget as shown [here](#). They also unanimously approved the presented organizational chart as shown [here](#).

### **Policies DJ and DK**

After review by the governance committee, the board unanimously voted to approve policies DJ and DK. Once uploaded you can review those policies on the Board Policy page [here](#).

### **Action from May 14th Executive Session**

The board voted unanimously to approve the motion to engage legal counsel to draft an offer for the purchase and acquisition of the real property currently known as “the dirt lot” at West campus and authorization for the finance committee to execute any agreements in regard to said offer.

### **What’s coming up?**

- **June 13th, 2024:** Regular Board Meeting, 6:30pm @ MA East Campus
  - o Public Comments are welcome related to agenda or non-agenda items. You must attend in person and sign-up on the public comment sheet prior to 6:30pm. The doors will open around 6pm for any attendees. Meetings are recorded and uploaded to our YouTube Channel: [Monument Academy Charter School](#). For live streams click on “live.” For meetings that were recorded and uploaded, click on “videos.”
  - o To watch the video replay of the May 9, 2024 meeting please [click here](#).
  - o To watch the video replay of the May 14th, 2024 special meeting please [click here](#).

MA Board of Directors and school community, I apologize for my absence tonight. I am excited about my daughter's upcoming wedding and look forward to closing out the school year when I return. As we approach the end of May and the school year, I want to take this opportunity to highlight some of this school year and outline the strategic efforts that will guide our school into the 2024-2025 school year. The time that I have served as your Executive Director has been one of significant achievements and thoughtful planning to ensure that Monument Academy's excellence continues to thrive year after year.

Over the past year, our leadership team has been dedicated to developing and executing our robust strategic plan. This initiative has focused on enhancing our academic programs, community engagement, financial discipline, and operational efficiency. We have held multiple team meetings with staff and stakeholders to ensure that our strategic objectives are aligned with our long-term vision and the immediate needs of our students and teachers. This collaborative process has set a solid foundation for the next steps in our growth and development. Our teams have worked diligently to execute this first year's strategies and establish momentum for future work. The summary of this year's success will be presented in the final quarter school dashboard, which will be presented in an upcoming board meeting with Mr. Vinchattle, who will lead the outcomes of the strategic plan presentation.

In alignment with our strategic goals, tonight, you are presented with next year's school budget. This comprehensive financial plan supports our priorities, including the budget discipline needed to ensure we are bond-compliant, ensure our staff and students are a priority, and enhance our students' and families' school experiences. I want to acknowledge the long hours and hard work that Glenn Gustafson, Laura Polen, Jake Dicus, Krista Pelley, and the rest of the leadership team have done to ensure the success of a balanced budget presented tonight.

As we prepare for the transition to a new executive director, Mr. Vinchattle, I am personally committed to ensuring a smooth and effective changeover. Mr. Vinchattle and I have started this transition and initiated a process that will help with the needed understanding of the past school

year's operational nuances. This effort is designed to support and equip Mr. Vinchattle with the knowledge and relationships necessary to lead with confidence and continuity.

Finally, I wish to express my deepest gratitude for your support during my tenure as Executive Director. It has been a privilege to serve in this capacity, guiding our school to new heights and witnessing the profound impact of our collective efforts on the lives of our students and staff. I have been inspired and strengthened by the dedication of the board members, school leadership, staff, and numerous parents during my tenure at Monument Academy. I am certain that under the stewardship of the MA board and leadership, the school will continue to flourish.

Let's continue to uphold the values and vision that make Monument Academy an exceptional place for learning and growth. I am grateful for the opportunity to have led this exceptional community.

Faithfully Yours,

Kim McClelland  
Executive Director



Anna Arndt ▾

May 6, 2024

Please form and reshare with me on Friday before each board meeting.

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### Monthly Highlights: Something Good within your role/staff/students

Well, we officially made it through another season of CMAS and SAT Suite testing! I am very proud of each staff member who made a concerted effort to ensure our students were given the best possible chances to do their very best on the tests. Dr. Brom, District Assessment Coordinator, and Maurie Campbell, District Data Specialist, both complemented the updated processes and increased communication we had with them this year. I am extremely happy with the positive relationship we have cultivated throughout this year's attention to our district partnerships and am looking forward to it continuing to grow next school year.

We rounded out the month with our second K-5 Assessment Day, that I have dubbed "DIBELS Day", on April 29. Teachers once again expressed lots of appreciation for the dedicated day to test their students 1:1 for this EOY benchmark. We are very thankful that the Board has approved the same days for next year's academic calendar! Reports will go home to families this week.

Things to look forward to:



This week, we continue to move through our EOY NWEA MAP assessments, and begin two weeks of AP exams!

The “testing season” will finish with 2nd grade CogAT, and our final two AP exams the week of May 13 with the close of school close behind.



Apr 9, 2024

Jake Dicus ▾

Please copy form and reshare with me on Friday before each board meeting.

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### Monthly Highlights: Something Good within your role/staff/students

- Gala - Over \$130,000 raise
- Lynx Fund - Over \$40,000
- Facility Rentals - Over \$35,000 raised from July 2023-June 2024

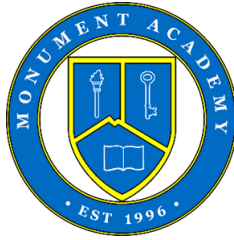
### Things to look forward to:

- Connecting with new builders
- Facilities Project Plan Summer
- RFP Review for Copy Contract



Apr 9, 2024





Kurt Walker ▾

May 9, 2024

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### Monthly Highlights: Something Good within your role/staff/students

- We have finished the year with the last of our Core Knowledge days. These are always well attended by our parents.
- We had a wonderful Friday afternoon celebration for Willa Pendleton, one of our 1st grade teachers. She is retiring and leaving a wonderful legacy here at MA. Many former employees joined us in celebrating her on 4/26.
- Our assessment day was a success and we are finalizing the end of the year assessments.

### Things to look forward to:

- PTO is providing a luncheon to the staff tomorrow as we celebrate our teachers and recognize those leaving us.
- We look forward to getting all of our assessment scores together and analyzing the data. The data we gather will provide invaluable insights into the effectiveness of the initiatives we've undertaken this year.
- We are all looking forward to a well deserved break this summer and gear up for a new successful year.



Collin Vinchattle ▾

May 6, 2024

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## Monthly Highlights: Something Good within your role/staff/students

Teachers are now in the second week of completing our NWEA testing. The middle school has taken a different approach to testing to end the school year and we are looking forward to seeing the results. The approach was to have students take the test during their regular schedule with their classroom teacher. It has been a huge success from the standpoint that the schedule hasn't been disrupted and teachers can continue to provide instruction in that final push of the end of the year.

The administration and staff have been interviewing for our various openings around campus and are really excited about the staff members that will join our team in the 2024 - 2025 school year. There are still some spots we are looking to fill, but hopefully will have the positions filled in the next couple of weeks.

The performance class put on a great production of Chitty Chitty Bang Bang. The show was nearly sold out for both of the nights. The students did a great job and the work that the crew put in building props was very impressive. The music was at a very high level paired with great acting. It was a wonderful show all around.

Evaluations have concluded at the middle school level. It has been a productive experience this year; having conversations with staff about the things that they have done well, areas for growth, conversations about leadership opportunities, and having staff members complete stay interviews.



## Things to look forward to:

Concert Week is coming up the week of May 13th and this will be the final performance of the 23/24 school year. We will have choir, orchestra, and band performing each night of the week.

Middle school will be hosting the awards ceremony on May 13th. There will be a celebration of students and their accomplishments in all aspects of the school year. Students will be recognized in their core subjects, electives, and character.

Promotion will be held on May 21st at 6:00 in the Lewis Palmer High School gym. This will be the first time that this event has been held at Lewis Palmer. Before the promotion, the 8th graders will have one more time together at Main Event.



Tina Leone ▾

May 3, 2024

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## Monthly Highlights: Something Good within your role/staff/students

\*Formal Professional Development has come to a fruitful and successful conclusion this year. All totaled, teaching staff has been able to participate in at least forty hours or more of professional development sessions throughout the school year. Topics have spanned the range of CKLA, to NWEA, to DIBELS, to Math. We are now planning for PD for next year. Since funding is an issue for next year, we will be looking to draw on the expertise of current in-house staff to help continue on with the excellent foundation that we've laid this year. Also in the works is an intent to sponsor even more One MA events for professional development.

\*It is apparent to the Administration, the Board representatives to the Curriculum Committee and the Curriculum Committee members that our MA Frameworks and alignments need to be revisited and work needs to be done to ensure that we have a solid foundation with our core curriculum. However, the future is uncertain as to when or even if we will be able to take on this project because it appears that there is currently not adequate funds to embark on this critical initiative. Since this is not an economically sustainable project we will have to wait until resources are available to begin this necessary project.

\*Instructional coaching is winding down for the year and Anna Vroom has been a terrific support in that capacity for our teaching staff. Since this was our first year at MA with an Instructional Coach in a non-evaluative capacity (meaning Anna V. does not formally evaluate teachers) we broke trail in many aspects of this position. We found some excellent resources that we tapped into at the very beginning of the year that helped us greatly, and we discovered a multitude of best practice strategies along the way. Many of those strategies will be carried into next year, along with some new ideas we will be trying as well. This coming Thursday, Anna V. will be spending the day at New Summit Charter Academy shadowing their Instructional coach. Jaimie Pluemer at NSCA has been such a support to us already and Anna is looking forward to experiencing Jamie's partnership next week and in the long term.

\*The final meeting with our Mentor Teachers occurred last week. They all had great feedback about victories won from this year with their Mentee Teachers. And we discussed ways that we can improve our Mentor Teacher program for next year. This year they received a small but well-earned stipend for their efforts to support our new teachers and teachers new to the field. I also contributed a small token of appreciation from me personally for their invaluable support, which ultimately does build our



community and culture amongst staff members in supporting one another. Thankfully, we anticipate retaining most of our staff so we won't need as many Mentor Teachers next year. It will still be a valuable program that we will continue in the future.

### Things to look forward to:

\*A strong finish to the school year.



**Krista Pelly** ▾

Please copy form and reshare with me on Friday before each board meeting.

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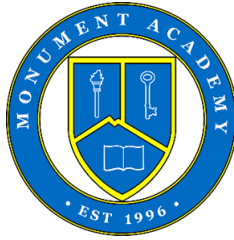
## Monthly Highlights: Something Good within your role/staff/students

### Human Resources:

- All position letters went to staff.
- Job Descriptions are completed and ready to be delivered to staff with their employment agreements.
- Open enrollment and benefits information session is scheduled for east and west campuses.
- Jobs are posted and interviews are well underway.
- Principal interview committee and questions have been established and written. Interviews will be May 14, 2024.
- Onboarding and offboarding are nailed down and running smoothly.

## Things to look forward to:

- Interviews are going well and interview committees are being established.
- Interview rubrics are still being created and finalized.
- Employment agreements will be going out next week.
- Yearly stipends will be paid out as of 5/20/2024.
- Exit and Stay Interviews will be wrapped up at the end of May.



Kendra Kuhlmann ▾

May 6, 2024

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## Monthly Highlights: Something Good within your role/staff/students

April 12th Lena and I attended a Homeschool Fair that was well attended. We spoke to many families about our homeschool program, our traditional K-12th school and preschool program.

April 17th we had Kindergarten 'signing day'. Max the Lynx was there to greet the incoming Kindergarteners and families. Incoming students signed a MA certificate after they did the Kinder assessment.

On the 26th we had our Middle School Sneak Peek for all 5th graders going into 6th grade. 110 in attendance. Students toured the school with our MS StuCo, Visited each classroom, learned more about MS athletics and what to expect next year. Every student in attendance received their Class of '31 spirit wear shirt.

On the 29th we had *It's your Future, Let's plan it!* For our incoming and new 9th and 10th graders along with our current Juniors. A night of what to expect in HS and a planning checklist of things to do over the summer before Senior year. 2 sessions, total of 60 in attendance. Emily Davis did an amazing job at putting together the information and presenting.

23 tours for the month of April

- 13 MA Family or Friend
- 5 Google
- 4 Community Event
- 1 Drive by of the school

Graduation planning is in full force and we can't wait till May 18th!



## Things to look forward to:

We are eagerly anticipating the series of summer community events scheduled across each campus. In collaboration with Lena and the Elementary School Principals, we have organized the first summer event titled 'Popsicles with the Principal on the Playground,' set for June 5th, specifically designed for our Kindergarten families. Details regarding additional community events at the East and West campuses will be announced on our school website and through our social media platforms.

On May 18th, Monument Academy will proudly celebrate the commencement of its inaugural graduating class. This milestone is a significant occasion as it marks the realization of our vision. It is a moment of great pride and joy for our seniors, their families, and the broader community, reflecting the collective efforts and aspirations of all involved.





Lena and Laura ▾

May 9, 2024

Please copy the form and reshare with me on Friday before each board meeting.

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## Monthly Highlights: Something Good within your role/staff/students

Alongside Kendra Kuhlmann, we engaged with over 200 attendees at the PPLD Annual Homeschool Resource Fair on April 12 at Library 21c! Many families were unaware of Monument Academy and our new Homeschool Partnership program, making this event an excellent opportunity to generate interest in our offerings.

The registrars continue to see enrollment interest trickling in, as well as some departures. The enrollment process for incoming students involves multiple steps so we continue to work through those for all incoming students. We are grateful for the new families choosing to be part of our community!

We continue to analyze our enrollment information and share the projections with our leadership team regularly for budget, schedule, and HR planning purposes.

We are nearing completion of the master schedule. Our administrative team has been meeting with many staff to iron out details and demands, with each element being a vital piece of the puzzle. Once the master schedule is finalized, it will be uploaded into IC for the scheduling of student classes to be completed over summer. Each student's schedule is carefully reviewed to ensure there are no gaps and all core requirements are met.

## Things to look forward to:

As we conclude the school year on a positive note, we are actively engaging with our new MA families and organizing various summer events to integrate them into the MA community. Among the first of these is "Popsicles with Principals on the Playground," scheduled for June 5th from 10:30-11:30 a.m, specifically tailored for our Kindergarten families. This event aims to welcome our new Kindergarteners to Monument Academy and foster connections among students and parents alike.

The current enrollment numbers have allowed for the budget to be in balance. We are hopeful we gain additional students between now and Count Day!



Collin Vinchattle ▾

May 6, 2024

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### Monthly Highlights: Something Good within your role/staff/students

Prom was held on April 27th and with any school dance Monument Academy has held this year, the snow was an uninvited guest. The decision was made to host Prom at the Woodmoor Barn, but to cancel the after prom due to concerns of icy roads. It was a wonderful event, the students had a great time and everybody was safe. We are looking to make up the after prom on May 10th.

The drama performance class put on the show of Trap the weekend this past weekend. There were three shows that were put on and the students did a wonderful job of portraying their parts. The students did a wonderful job of presenting the play on all aspects of the production.

It's Your Future Night was hosted for incoming freshman and future seniors. This event was hosted by Mrs. Emily Davis to provide families the fine details of what high school looks like moving into the next year. What opportunities are available for freshmen, how the credits work, and answering questions that families might have. The juniors were given a timeline of what senior year looks like and what big events families need to plan for.



## Things to look forward to:

Track season is coming to a close with their final meets coming up this week. The students have been posting personal bests throughout the season and look to finish strong with a big meet in Pueblo. Can't wait to hear how they finish.

The students are preparing for a busy couple of weeks of assessments in the next two weeks. Students will be taking the AP testing, senior finals will be May 13-16, the rest of the high school will complete their finals May 17-22.

Graduation will be held on May 18th starting at 10:00 am in the front lawn. We hope to see you there for our first graduating class.



# Monument Academy

## West Campus School Accountability Advisory Committee

Members of the Board of Directors, Executive Director, Principals, and Assistant Principals,

Our West Campus SAAC conducted our annual end-of-the-year parent survey, and were surprised by the low number of responses given. From the last 3 years, we averaged about 140 responses to each EOY survey. This year we received 37; this sample size is not adequate enough to warrant too much attention. But, it did raise a lot of questions about the nature and purpose of our SAAC, and the benefit of MA's East and West campus SAACs collaborating in a more "One MA" fashion. This year's West Campus SAAC's letter of recommendation to you all will therefore be a proposal of a plan to improve Monument Academy's School Accountability Advisory Committees.

Firstly, the SAAC bylaws need to be reviewed. Some simple changes need to be made such as the title "Chief Operating Officer" to "Executive Director". While making those simple changes we would also like for the purpose of the SAAC to be more clearly defined and applicable to Monument Academy having dual campuses. We want to ensure that we as a subcommittee to the Board of Directors are working most effectively in our current circumstances which were different than they were 4 years ago when the bylaws were last revised. In order to achieve this goal, we propose that a subcommittee be formed composed of at least: the Executive Director, both campus' SAAC chairs, and at least one Board of Director (principals and/or assistant principals would be optimal as well), in order to review bylaws and more clearly define operating procedures, create a SAAC schedule for the '24-'25 school year, and develop a new member onboarding plan to include mentorship, resource review, and answer any questions new SAAC members might have.

We would also recommend creating a visual of a "point-of-contact tree" which will help direct MA community members' voices to the person that will hear and understand them the clearest. We want our community to rest confidently that Monument Academy partners with parents/guardians to educate their children. While we are working on visuals for best paths of communication, we would recommend that training be created and put out to teachers and parents on how to best utilize Parent Square. By fine-tuning our effective means of communication, we should ensure that more people who want to be heard feel confident that their point of view is being considered by the proper person.

Finally, we highly recommend that both campuses work together under the “One MA” umbrella to ensure consistency in how SAAC is run at Monument Academy. This change should be reflected in the membership of each SAAC committee. Next week our inaugural senior class will parade through the halls at West campus - reminiscent of the elementary core knowledge parades, and then through the halls of East Campus. What an inspirational image for our younger learners to see: those students are graduating from my school?! How cool! Three of those students are “lifers”, a term coined by the senior class for the students who started at MA in Kindergarten and are now graduating from MA High School. Let’s continue to work together as “One MA” to create a first-choice school that educates more “lifers” and graduate classes that are maxed out in pupil count.

**Monument Academy  
23-24 Staffing Updates  
May 2024**

<b>Instructional and Support Staff</b>	<b>Name</b>	<b>Position</b>	<b>FTE</b>	<b>Location</b>	<b>Effective Date</b>	<b>Reason/Notes</b>	<b>Additional Notes</b>
<b>Resignations/Terminations</b>							
	Shawn Stamper	Tech Teacher	1	MS/HS	5/24/2024	Leaving Profession	
	Kathryn Kenkel	Choir Teacher	1	MS/HS	5/24/2024	New School/Higher Pay	
	Tony McKenzie	Math Teacher	1	MS	5/24/2024	Leaving Profession	
	Becky McCreight	*5th Grade Teacher	1	ELEM	5/24/2024	Personal	
	Rachel McCreedy	5th Grade Teacher	1	ELEM	5/24/2024	Personal	
	Courtney Hanley	*Teacher Assistant	0.6	ELEM	5/23/2024	Personal	
	Willa Pendleton	*1st Grade Teacher	1	ELEM	5/24/2024	Retiring	
	Jessica Alafat	Kindergarten Teacher	0.6	ELEM	5/24/2024	Personal	
	Erin Plauman	Custodial Staff	0.4	MS/HS	5/22/2024	Personal	
	Lydia Piotrowski	Teacher Assistant	1	ELEM	5/23/2024	Going to School	
	Terry Bryant	English Teacher	1	MS	5/24/2024	Leaving Profession	
	Elizabeth Laird	Spanish Teacher	0.5	ELEM	5/24/2024	Moving	
	Anthony Surage	*Special Ed PARA	0.8	HS	5/23/2024	PERA Constraints/RIF	
	Adam Kidd	Physical Education Teacher	1	ELEM	5/24/2024	Moving	
<b>Leave of Absence</b>							
<b>Extension of Leave of Absence</b>							
<b>Return from Leave of Absence</b>							
<b>New Hires</b>							
	Anna Miller	English Teacher	1	MS	8/2/2024	Replacement	
	New Hire	Custodian	.4 to a 1.0	MS/HS	6/1/2024 *FY24-25 Start date: 7/1/2024	1 month Contract/Replacement	
	Jennifer Helgoth	Latin Teacher	1	MS/HS	8/2/2024	Replacement	
<b>Employees Rehired</b>							
<b>Newly Created Position Proposals</b>							
	New Hire	Athletic Director/Dean Assistant	1	MS/HS	7/1/2024	Hourly \$24/hour x 210 days x 7.5 hours \$37,800	<a href="#">Job Description</a> Pending Approval
<b>Need to Hire</b>							
	New Hire	Registrar Assistant	1	All School	7/1/2024	Hourly \$24/hour x 220 days x 7.5 hours \$39,600	Board Approved/Internal Post/Interviews in Progress
	Replacement	Secondary Technology Teacher	1	MS/HS	8/2/2024	\$45,116 (Estimated Amount)	Accepting Applications Until Filled
	Replacement	Secondary History Teacher	1	MS/HS	8/2/2024	\$45,116 (Estimated Amount)	Accepting Applications Until Filled
	Replacement	Secondary Math Teacher	1	MS/HS	8/2/2024	\$45,116 (Estimated Amount)	Accepting Applications Until Filled
	Replacement	Secondary Choir Teacher	1	MS/HS	8/2/2024	\$45,116 (Estimated Amount)	Accepting Applications Until Filled
	Replacement	Secondary Special Education Teacher	0.6	MS/HS	8/2/2024	\$26,785.20 (Estimated Amount)	Accepting Applications Until Filled
	Replacement	Elementary 5th Grade Teacher	1	ELEM	8/2/2024	\$45,116 (Estimated Amount)	Accepting Applications Until Filled
	Replacement	Elementary Spanish Teacher	1	ELEM	8/2/2024	\$45,116 (Estimated Amount)	Accepting Applications Until Filled
	Replacement	Elementary Teacher Assistant	1	ELEM	8/2/2024	\$23,392 (Estimated Amount)	Accepting Applications Until Filled
	New Program	Homeschool Teacher	1	ELEM	8/2/2024	\$45,116 (Estimated Amount)	Accepting Applications Until Filled
	New Program	Homeschool Teacher Assistant	1	ELEM	8/2/2024	\$10,965 (Estimated Amount)	Accepting Applications Until Filled
	Replacement	Preschool Teacher	1	Preschool	8/2/2024	\$37,000 (Estimated Amount)	Accepting Applications Until Filled
	Replacement	Preschool Teacher Assistant	1	Preschool	8/2/2024	\$22,822.50 (Estimated Amount)	Accepting Applications Until Filled
<b>Change in Position/Hours/Days/Location</b>							
	Sandra Olsen	Teacher Assistant *Nonexempt	3rd Grade Teacher *Exempt	1	ELEM	8/2/2024	Hourly to Salary
	Jennie Bentz	3rd Grade Teacher	PE Teacher	1	ELEM	8/6/2024	Internal Shift
	Nadia Moore	Full-time Kinder	Part-time Kinder	0.6	ELEM	8/6/2024	Internal Shift and FTE Change
	Dana Caplinger	Specials Tech Teacher	Tech Assistant Support	1.0 to .6	ELEM	8/6/2024	Internal Shift and FTE Change
	Delaney Rudolph	3rd Grade	1st Grade	1	ELEM	8/6/2024	Internal Shift
	Kyle Hall	2nd Grade	3rd Grade	1	ELEM	8/6/2024	Internal Shift
	Jamila McCallister	4th Grade	3rd Grade	1	ELEM	8/6/2024	Internal Shift

**Monument Academy  
23-24 Staffing Updates  
May 2024**

Instructional and Support Staff							
Name	Position	FTE	Location	Effective Date	Reason/Notes	Additional Notes	
Britany Blair	3rd Grade	4th Grade	1	ELEM	8/6/2024	Internal Shift	
Executive Professionals							
Name	Position	FTE	Location	Effective Date	Reason/Notes	Additional Notes	
Resignations/Terminations							
Anna Arndt	School Culture/Assessment Coordinator	1	All School	6/31/2024		Budget Constraints	
Leave of Absence							
Extension of Leave of Absence							
Return from Leave of Absence							
New Hires							
Employees Rehired							
Newly Created Position Proposals							
Need to Hire							
	Secondary Principal	1	MS/HS	7/1/2024	TBD	Job Description Approved/Shifting from 2 Principals to 1 Principal at Secondary Campus-Application Deadline 5/10/2024	
Change in Position/Hours/Days/Location							
Name	Current Position	New Position/Reclassification	FTE	Location	Effective Date	Additional Notes	
Laura Polen	Registrar	Finance Director	1	All School	7/1/2024		
Collin Vinchattle	MS Principal	Executive Director	1	All School	6/1/2024		
* Not Refilling Position due to PPR							



**Monument Academy**  
**Athletic Director and Dean Assistant Job Description**

<b>Title:</b>	<i>Athletic Director and Dean Assistant</i>	<b>Date and Calendar Days</b>	210
<b>Reports to:</b>	<i>Athletic Director/Dean</i>	<b>FLSA Classification:</b>	<i>Monthly Non-Exempt</i>
<b>Department:</b>	<i>Academics</i>	<b>Pay Range:</b>	<i>\$24/hour</i>

**Job Summary:** *The Athletic Director and Secondary Dean Assistant plays a pivotal role in supporting both the athletic department and the office of the student body dean. This position requires strong organizational skills, interpersonal abilities, and a passion for student development and sports management.*

**Supervisory Responsibilities:**

**NONE**

**Duties & Responsibilities:**

- **Athletic Director Assistant:**
  - Grade checks
    - Pull report every week
    - Check grades for participation
  - Schedule games for all sports MS and HS
  - Coordinate all paperwork for athlete participation
    - Payments
    - Physicals
    - Registrations
  - Manage registration website
  - Schedule all meetings
  - Manage AD schedule
- **Dean Assistant:**
  - All discipline documentation
    - Document discipline issues
    - Document IC - all referrals
    - Document dress code violations (coordinate first, second, third.....)
    - Document IC - dress code violations
  - Coordinate Detentions
    - Lunch
    - After School



- Send attendance letters to families (Dean Signs)
- Pull attendance records for Dean to address
  - Attendance
  - Tardies
- Coordinate student interviews; as needed
- Coordinate PEAK cleaning duties
  - Send weekly emails to teachers
  - Ensure teachers have all cleaning supplies

***Required Skills & Abilities:***

- Strong communication, problem-solving, and decision-making skills.
- Ability to multitask, prioritize responsibilities, and work effectively under pressure.
- Proficiency in office software, database management, and digital communication tools.
- Commitment to fostering a supportive, high functioning, athletic, and learning environment for students.
- Willingness to work evenings, weekends, and travel as needed for athletic events and meetings.

***Education & Experience:***

- H.S. Diploma

***Physical Requirements:***

- Prolonged periods sitting at a desk and working on a computer or standing.
- Must be able to lift up to 50 pounds at a time.

***Signatures - This job description has been approved by:***

Employee: \_\_\_\_\_

Date: \_\_\_\_\_

Hiring Manager: \_\_\_\_\_

Date: \_\_\_\_\_

HR Manager: \_\_\_\_\_

Date: \_\_\_\_\_

***An Equal Opportunity Employer***

*We do not discriminate based on race, color, religion, national origin, sex, age, disability, genetic information, or any other status protected by law or regulation. It is our intention that all qualified applicants are given equal opportunity and that selection decisions be based on job-related factors.*



## Monument Academy Registrar Assistant Job Description

<b>Title:</b>	<i>Registrar Assistant</i>	<b>Date and Calendar Days</b>	<i>220 days from 7/1/24 - 6/30/25</i>
<b>Reports to:</b>	<i>Registrar</i>	<b>FLSA Classification:</b>	<i>Monthly Non-exempt</i>
<b>Department:</b>	<i>Operations and Finance</i>	<b>Pay Range:</b>	<i>\$20-24/hr</i>

### ***Job Summary:***

The Assistant Registrar is required to perform administrative record keeping duties related to student enrollment. Working collaboratively with the Registrar they will manage data-entry, documentation and filing student information, and be the first point of contact for teachers, staff, and parents requiring Registrar and Infinite Campus information.

### ***Supervisory Responsibilities: None***

### ***Duties & Responsibilities:***

- Maintains student personal files including confidential information for grades K through 12
- Manages the student record software
- Responsible for and responds promptly to all student record requests, including transcripts, report cards, and other enrollment-related documents
- Works collectively with Registrar in academic reporting process, and all scheduling functions as needed
- Assists Registrar in serving as a point of contact for students, parents, faculty, and staff regarding registration, records, and updating student/parent profile data in internal database, ensuring excellent customer service
- Completes special projects and tasks assigned by Registrar
- Additional duties as delegated by the Executive Director and supervising Registrar

### ***Required Skills & Abilities:***

- Highly detail-oriented, strong problem-solving skills
- Technologically savvy, including Microsoft Excel and Google Drive applications

- Strong communication skills, including ability to work well with parents, students, teachers, and staff members

**Education & Experience:**

- High School diploma or equivalent
- Preferred Not Required-Experience working with technology software-Infinite Campus
- Preferred Not Required-Registrar data-entry experience

**Physical Requirements:**

- Extended periods of sitting
- Extended periods of working on a computer screen

**Signatures - This job description has been approved by:**

Employee: \_\_\_\_\_

Date: \_\_\_\_\_

Hiring Manager: \_\_\_\_\_

Date: \_\_\_\_\_

HR Manager: \_\_\_\_\_

Date: \_\_\_\_\_

**An Equal Opportunity Employer**

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## Monument Academy Secondary Principal Job Description

<b>Title:</b>	<i>Secondary Principal</i>	<b>Date and Calendar Days</b>	<i>Jul 1, 2024</i> <i>220 days</i>
<b>Reports to:</b>	<i>Executive Director</i>	<b>FLSA Classification:</b>	<i>Non-exempt</i>
<b>Department:</b>	<i>Academics</i>	<b>Pay Range:</b>	<i>\$85,000-\$99,000</i>

### Job Summary:

**The Secondary School Principal serves as the chief administrator of a secondary school in developing and implementing policies, programs, curriculum activities, and budgets in a manner that promotes the educational development of each student and the professional development of each staff member.**

#### General Responsibilities:

##### 1. Visionary Leadership:

- Develops and implements a school vision that aligns with district goals and promotes educational excellence.
- Facilitates the development, communication, implementation, and evaluation of a mission-driven school plan with a focus on teaching and learning.

##### 2. Curriculum and Learning:

- Oversees the development and maintenance of educational programs that meet the needs of the student community and comply with state and federal requirements.
- Promotes the use of innovative instructional strategies and technologies to enhance learning experiences.

##### 3. Staff Development:

- Recruits, hires, and retains highly skilled teaching staff.
- Provides leadership in the professional development of teachers and staff, ensuring that there are opportunities for continual professional growth.

##### 4. Student Management:

- Ensures a safe, orderly environment that encourages students to take responsibility for behavior and creates high morale among staff and students.
- Implements policies and procedures that ensure discipline in the school.

##### 5. School Operations and Administration:

- Manages the school's financial affairs, including budgeting and procurement.
- Ensures the maintenance of the school plant, equipment, and facilities for normal educational activities and special events.

##### 6. Community Relations:

- Develops and maintains effective engagement with parents, community members, and other stakeholders.
- Represents the school in district and community groups to enhance the understanding of the school's objectives and achievements.

7. Performance Evaluation:

- Evaluates staff performance in an objective and systematic manner.
- Provides feedback and guidance to faculty and staff to improve performance.

Qualifications:

- Master's degree in Educational Administration or related field.
- Valid state certification in school administration -or- alternative administration certification through accredited program.
- Several years of teaching experience and some administrative experience in an educational setting (preferred).
- Demonstrated ability to lead and navigate complex educational environments.

Skills:

- Strong leadership and consensus-building skills.
- Excellent communication and interpersonal skills.
- Ability to respond effectively to the needs of a diverse student population.
- Skill in budget preparation and fiscal management.
- Capability to develop and implement strategic plans.

Working Conditions:

- The Principal typically works in a school environment but the position frequently involves evening or weekend activities such as school events, meetings, and presentations.

This job description provides a framework for what a Secondary School Principal's role entails, ensuring candidates and school boards have a clear understanding of the expectations and responsibilities associated with this pivotal educational leadership position.

Signatures - This job description has been approved by:

Employee: \_\_\_\_\_

Date: \_\_\_\_\_

Hiring Manager: \_\_\_\_\_

Date: \_\_\_\_\_

HR Manager: \_\_\_\_\_

Date: \_\_\_\_\_

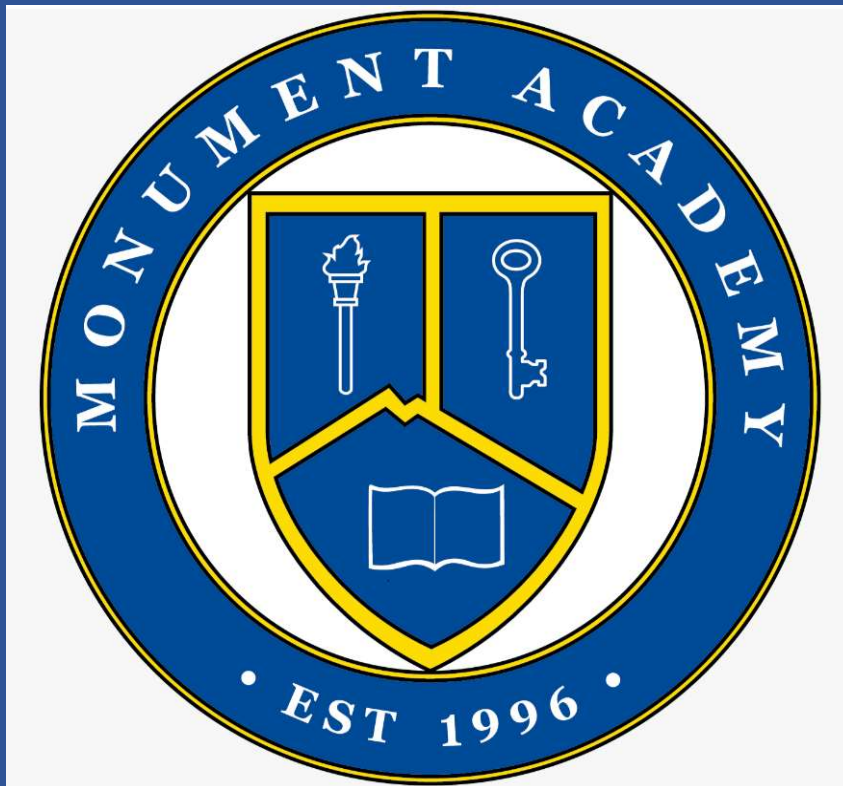
*An Equal Opportunity Employer*

*We do not discriminate based on race, color, religion, national origin, sex, age, disability, genetic information, or any other status protected by law or regulation. It is our intention that all qualified applicants are given equal opportunity and that selection decisions be based on job-related factors.*

**Monument Academy**

**DRAFT Proposed Budget**

**FY 2024/25**



Monument Academy  
1150 Village Ridge Pt  
Monument, Co 80132

Kim McClelland  
Interim Executive Director

Glenn Gustafson, CPA  
Interim Chief Financial Officer

9-May-24

**Monument Academy**  
**DRAFT Proposed Budget**  
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**FY 2024/25**

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**Monument Academy**  
**DRAFT Proposed Budget**  
**Budget Development Assumptions**  
**FY 2024/25**

	FY 22/23	FY 24 Mid-Yr	FY 24/25	Difference
<b>Revenue-Based Assumptions</b>				
<b>October FTE Pupil Count</b>				
Monument Academy Elementary	621.50	586.00	546.00	
Monument Academy Middle School		399.00	407.00	
Monument Academy High School	486.00	118.00	140.00	
Total All Schools	1,107.50	1,103.00	1,093.00	(10.00)
<b>Post-Negative Factor Per-Pupil Funding</b>	\$9,073.83	\$10,086.00	\$10,791.00	
<b>Total Program Funding</b>				
Monument Academy Elementary	6,268,449	5,910,396	5,891,886	
Monument Academy Middle School	0	4,024,314	4,391,937	
Monument Academy High School	4,901,796	1,190,148	1,510,740	
Total All Schools	\$11,170,245	\$11,124,858	\$11,794,563	669,705
<b>Mill Levy Override</b>				
	\$625.64	\$614.86	\$614.86	
Monument Academy Elementary	388,832	415,953	335,714	
Monument Academy Middle School		247,174	250,248	
Monument Academy High School	304,059	86,695	86,080	
Total All Schools	\$692,891	\$749,822	\$672,042	(77,780)
<b>Instructional Materials Fees</b>				
		\$285.00	\$285.00	
Monument Academy Elementary		93,760	87,360	
Monument Academy Middle School		113,715	115,995	
Monument Academy High School		33,630	39,900	
Total All Schools		\$241,105	\$243,255	2,150
			Total	\$591,925

<b>Expenditure-Based Assumptions</b>				
Charter Contribution Insurance Premium (monthly)	\$725	\$770	\$700	
Charter Contribution Insurance Premium (Annually)	\$8,700	\$9,240	\$8,400	
Charter Contributions - Dental, Vision, etc		\$438	\$438	
Insurance Participation	N/A	60.0%	60.0%	
Employer PERA Contribution	21.40%	21.40%	21.40%	
Medicare Employer Contribution	1.45%	1.45%	1.45%	
Colorado Minimum Wage	\$12.56	\$13.65	\$14.42	



**Monument Academy**  
**DRAFT Proposed Budget**  
**Budget Development Assumptions**  
**FY 2024/25**

	FY 22/23	FY 24 Mid-Yr	FY 24/25	Difference
<b>Student Fees</b>				
Monument Academy Preschool Student Fees		\$150.00	\$150.00	
Monument Academy Preschool Tuition		(\$500/\$625/\$1,125)	(\$500/\$625/\$1,125)	
Monument Academy Elementary		\$175.00	\$175.00	
Monument Academy Middle School		\$285.00	\$285.00	
* Math Mates Consumables		\$10.00	\$10.00	
* Science Consumables		\$2.00	\$2.00	
* Science (Amplify & Explore)		\$10.00	\$10.00	
* Drama/Musicals - Costumes		\$35/\$45	\$35/\$45	
* Music Copies/Trax/Sight Reading		\$15.00	\$15.00	
* Choir Auditions & State Participation		\$65.00	\$65.00	
* 2D/3D Classes		\$40.00	\$40.00	
* Science/English/History/Math		\$8 - \$40	\$8 - \$40	
* Camp Shady Brook		\$265.00	\$265.00	
* Challenger Learning Center		\$48.00	\$48.00	
* Athletics Fees (MS Football)		\$150.00	\$150.00	
* Athletics Fees (MS Girls Basketball, Boys Soccer, Volleyball, Track)		\$120.00	\$120.00	
* Athletics Fees (MS Xcountry, Boys Basketball, Girls Soccer)		\$100.00	\$100.00	
Monument Academy High School				
* Technology - Chromebook Transition Costs (School fee)		\$285.00	\$285.00	
* Art Supplies Fee		\$20.00	\$20.00	
* Foreign Language Test Fee		\$20.00	\$20.00	
* Science - Lab Supplies Fee		\$20.00	\$20.00	
* Drama - Costuming/Production Sets Fee		\$30.00	\$30.00	
* Athletics Fees (HS Basketball & Track)		\$120.00	\$120.00	
* Athletics Fees (HS X Country, Volleyball,)		\$100.00	\$100.00	
* Athletics: MS Football		\$150.00	\$150.00	
* Athletics: Cheer		\$300.00	\$300.00	
* Matchwits		\$50.00	\$50.00	
* School instructional Fees do not include field trips				

**Monument Academy**  
**DRAFT Proposed Budget**  
**Appropriation Resolution**  
**FY 2024/25**

**Appropriation Resolution**

Be it resolved, by the Board of Directors of Monument Academy in El Paso County, that the amounts shown in the following schedule be appropriated to each fund as specified in the Adopted Budget for the ensuing fiscal year beginning July 1, 2024 and ending June 30, 2025.

<b>FUND</b>	<b>APPROPRIATION AMOUNT</b>
<b>General Fund</b>	
General Fund	19,068,631
PreSchool Fund	511,900
<b>Special Revenue Funds</b>	
Facilities Corporation	2,525,000
Foundation Fund	3,050,000
Pupil Activity Fund	<u>410,000</u>
<b>Total Appropriation</b>	<u><u>\$25,565,531</u></u>

**Monument Academy**  
**Board of Directors**

\_\_\_\_\_  
Ryan Graham, President

Attest:

\_\_\_\_\_  
Emily Belisle, Secretary

\_\_\_\_\_  
Date

**Monument Academy**  
**DRAFT Proposed Budget**  
**Use of Beginning Fund Balance Resolution**  
**FY 2024/25**

**Use of Beginning Fund Balance Resolution**

A Resolution of the Board of Education of the Monument Academy  
Authorizing the Use of a Portion of  
Beginning Fund Balance as Authorized by Colorado Statutes

**WHEREAS**, C.R.S. 22-44-105 states that a budget, duly adopted pursuant to this article, shall not provide for expenditures, inter-fund transfers, or reserves, in excess of available revenues and beginning fund balance.

**WHEREAS**, the Board of Education may authorize the use of a portion of the beginning fund balance in the budget, stating the amount to be used, the purpose for which the expenditure is needed, and the district's plan to ensure that the use of the beginning fund balance will not lead to an ongoing deficit.

**WHEREAS**, the Board of Education has determined the beginning fund balance in the General Fund is sufficient to allow for the one-time expenditures and the action may lead to an ongoing deficit.

**NOW, THEREFORE, BE IT RESOLVED:**

In accordance with C.R.S. 22-44-105, the Board of Education authorizes the use of a portion of the fiscal year 2023-2024 Beginning Fund Balance for the following funds:

* <b>General Fund</b> , in the amount to spend down beginning fund balance.	\$0
* <b>Preschool Fund</b> , in the amount to spend down beginning fund balance.	\$82,731
* <b>Activity Fund</b> , in the amount to spend down beginning fund balance.	\$0
* <b>Building Corp</b> , in the amount to spend down beginning fund balance.	\$2,338
* <b>Foundation Fund</b> , in the amount to spend down beginning fund balance.	\$0

**BE IT FURTHER RESOLVED**, the use of this portion of the beginning fund balance for the purposes set forth above may lead to an ongoing deficit.

**Monument Academy**  
**Board of Directors**

\_\_\_\_\_  
Ryan Graham, President

Attest:

\_\_\_\_\_  
Emily Belisle, Secretary

\_\_\_\_\_  
Date

**Monument Academy**  
**DRAFT Proposed Budget**  
**Fund Balance Change**  
**FY 2024/25**

<b>Fund Balance Change Appendix</b>			
<b>General Fund Beginning Fund Balance</b>	\$3,400,000		
<b>General Fund Ending Fund Balance</b>	<u>\$3,400,000</u>		
Revenue & Expense Budget Mismatch (Surplus/ Deficit)			<u><u>(\$0)</u></u>
Identified Non-Recurring Uses/Expenses of Fund Balance:			
Item 1	N/A		
Item 2	N/A		
Total			<u><u>\$0</u></u>
<b>Preschool Fund Beginning Fund Balance</b>	\$100,000		
<b>Preschool Fund Ending Fund Balance</b>	<u>\$17,269</u>		
Revenue & Expense Budget Mismatch (Surplus/ Deficit)			<u><u>(\$82,731)</u></u>
* One Time Drawdown of funds for HVAC Purchase/Installation			
<b>Activity Fund Beginning Fund Balance</b>	\$110,000		
<b>Activity Fund Ending Fund Balance</b>	<u>\$110,000</u>		
Revenue & Expense Budget Mismatch (Surplus/ Deficit)			<u><u>\$0</u></u>
<b>Building Corp Fund Beginning Fund Balance</b>	\$1,600,000		
<b>Building Corp Ending Fund Balance</b>	<u>\$1,597,662</u>		
Revenue & Expense Budget Mismatch (Surplus/ Deficit)			<u><u>(\$2,338)</u></u>
* Non-Recurring use of funds due to excess investment income (Immaterial)			
<b>Foundation Beginning Fund Balance</b>	\$1,200,000		
<b>Foundation Ending Fund Balance</b>	<u>\$1,213,750</u>		
Revenue & Expense Budget Mismatch (Surplus/ Deficit)			<u><u>\$13,750</u></u>

**Monument Academy**  
**DRAFT Proposed Budget**  
**Interfund Borrowing Resolution**  
**FY 2024/25**

**Interfund Borrowing Resolution**

Whereas Colorado Revised Statutes (C.R.S. 22-44-113) authorizes the Board of Education to borrow unencumbered monies from one fund for use by another fund. Monies borrowed from a fund pursuant to applicable laws must be repaid to said fund when needed to meet obligations of said fund and any such loan shall be repaid no later than three (3) months after the beginning of the following budget year. In the event monies are not forthcoming from designated sources, an amount equal to the outstanding liability shall be expended from the General Fund and used to repay the loan, now, therefore, be it

Resolved, that:  
effective July 1, 2024, Monument Academy hereby authorizes the following borrowing in accordance with applicable laws and regulations.

Fund Name	Borrowing Amount
10 General Fund	\$250,000
26 Preschool Fund	\$100,000

**Monument Academy**  
**Board of Directors**

\_\_\_\_\_  
Ryan Graham, President

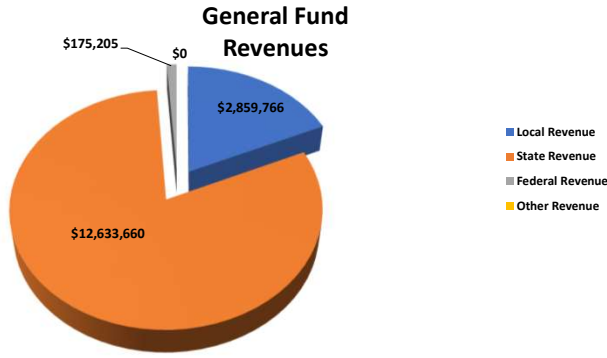
Attest:

\_\_\_\_\_  
Emily Belisle, Secretary

\_\_\_\_\_  
Date

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund**  
**FY 2024/25**

**General Fund Revenues**



**Graph Data**

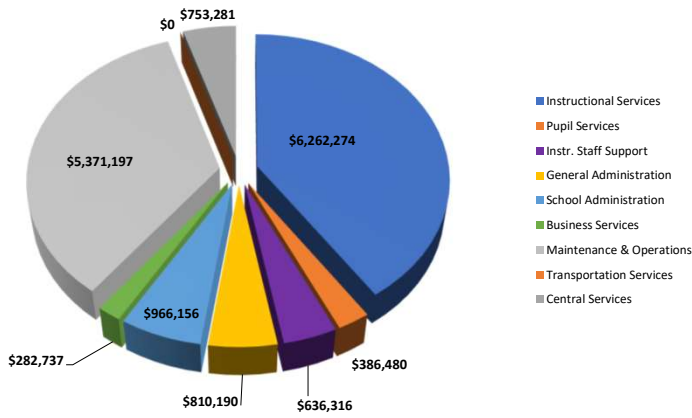
**Revenue Chart**

Local Revenue	\$2,859,766
State Revenue	\$12,633,660
Federal Revenue	\$175,205
Other Revenue	\$0

**Expenditures by Program**

Instructional Services	\$6,262,274
Pupil Services	\$386,480
Instr. Staff Support	\$636,316
General Administration	\$810,190
School Administration	\$966,156
Business Services	\$282,737
Maintenance & Operations	\$5,371,197
Transportation Services	\$0
Central Services	\$753,281
Other Expenditures	\$200,000

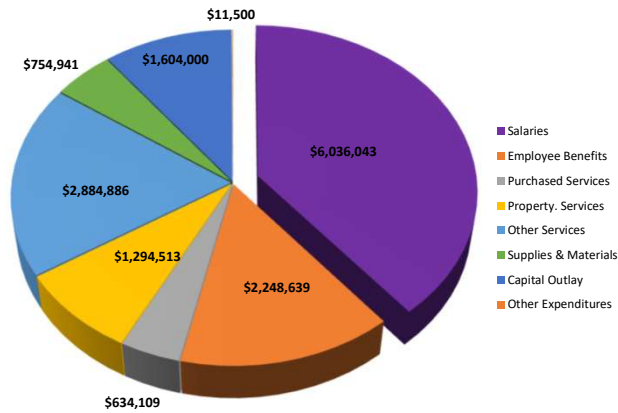
**General Fund Expenditures (By Program)**



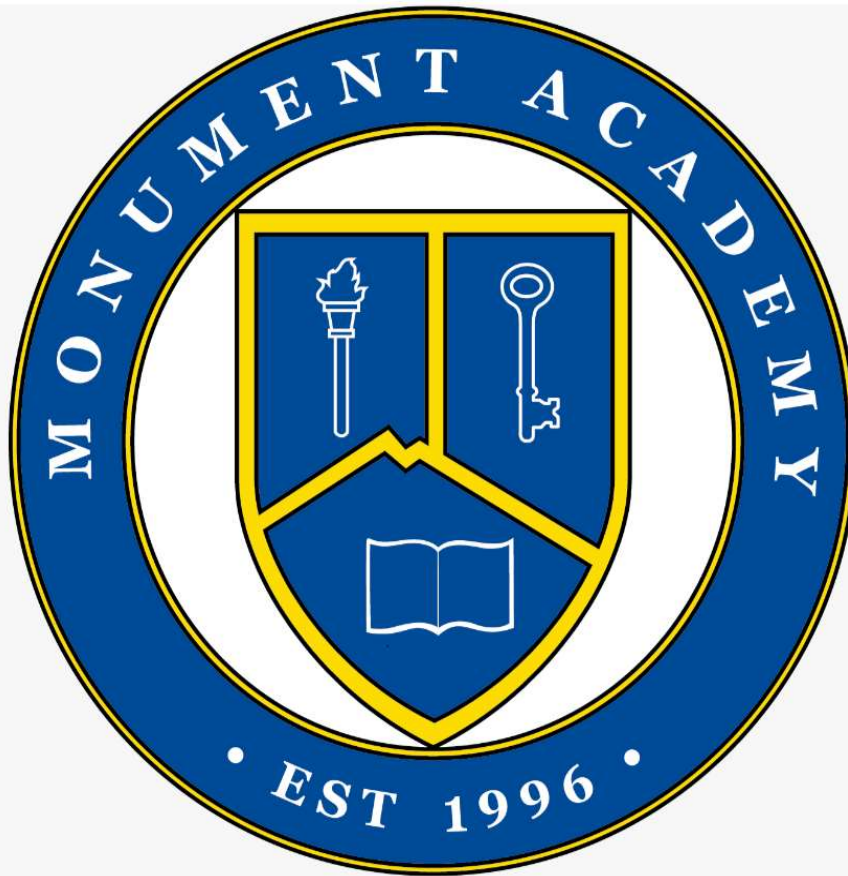
**Expenditures by Object**

Salaries	\$6,036,043
Employee Benefits	\$2,248,639
Purchased Services	\$634,109
Property. Services	\$1,294,513
Other Services	\$2,884,886
Supplies & Materials	\$754,941
Capital Outlay	\$1,604,000
Other Expenditures	\$11,500

**General Fund Expenditures (By Object)**



# Individual Fund Statements



**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund**  
**FY 2024/25**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Beginning Fund Balance</b>						
Restricted - TABOR	246,665	270,135	320,258	380,000	20,000	400,000
All Other Fund Balance	2,570,867	2,243,858	2,062,521	2,900,000	100,000	3,000,000
<b>Total Beginning Fund Balance</b>	<b>2,817,532</b>	<b>2,513,993</b>	<b>2,382,779</b>	<b>3,280,000</b>	<b>120,000</b>	<b>3,400,000</b>
<b>Revenues</b>						
Local Revenue	815,670	1,098,448	1,721,790	1,769,105	1,090,661	2,859,766
State Revenue	7,789,454	9,757,264	10,806,012	11,966,979	666,681	12,633,660
Federal Revenue	343,106	3,514	944,106	690,200	(514,995)	175,205
Other Revenue	0	0	0	0	0	0
<b>Total Revenues</b>	<b>8,948,230</b>	<b>10,859,226</b>	<b>13,471,908</b>	<b>14,426,284</b>	<b>1,242,347</b>	<b>15,668,631</b>
<b>Total Resources Available</b>	<b>11,765,762</b>	<b>13,373,219</b>	<b>15,854,687</b>	<b>17,706,284</b>	<b>1,362,347</b>	<b>19,068,631</b>
<b>Expenditures</b>						
Instructional Services	4,002,894	5,117,271	5,831,108	6,557,370	(295,096)	6,262,274
Pupil Services	313,411	492,718	316,854	363,212	23,268	386,480
Instr. Staff Support	488,004	181,766	370,438	634,278	2,038	636,316
General Administration	642,863	911,077	560,014	628,266	181,924	810,190
School Administration	787,482	842,861	1,073,440	1,025,739	(59,583)	966,156
Business Services	299,939	344,572	545,763	302,252	(19,515)	282,737
Maintenance & Operations	2,299,923	2,771,125	3,879,244	5,046,469	324,728	5,371,197
Transportation Services	4,012	0	0	0	0	0
Central Services	413,241	329,050	358,620	663,068	90,213	753,281
Other Expenditures	0	0	0	0	200,000	200,000
<b>Total Expenditures</b>	<b>9,251,769</b>	<b>10,990,440</b>	<b>12,935,481</b>	<b>15,220,654</b>	<b>447,977</b>	<b>15,668,631</b>
<b>Other Financing Uses</b>						
Transfers Out	0	0	0	0	0	0
<b>Total Other Financing Uses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Surplus/ (Deficit)</b>	<b>(303,539)</b>	<b>(131,214)</b>	<b>536,427</b>	<b>(794,369)</b>	<b>794,369</b>	<b>(0)</b>
<b>Fund Balances</b>						
Restricted - TABOR	270,135	320,258	380,000	350,000	50,000	400,000
All Other Fund Balance	2,243,858	2,062,521	2,539,206	2,135,630	864,370	3,000,000
<b>Total Fund Balance</b>	<b>2,513,993</b>	<b>2,382,779</b>	<b>2,919,206</b>	<b>2,485,630</b>	<b>914,370</b>	<b>3,400,000</b>
<b>Total Expenditures &amp; Fund Balance</b>				<b>17,706,284</b>	<b>1,362,347</b>	<b>19,068,631</b>
<b>Total Appropriation</b>				<b>\$17,706,284</b>		<b>\$19,068,631</b>

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**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Revenue**  
**FY 2024/25**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Local Revenues</b>						
Property Taxes - MLO	578,894	621,928	692,891	678,191	(6,149)	672,042
Tuition	0	0	0	0	0	0
Earnings on Investments	20,645	15,767	63,223	225,000	(11,378)	213,622
Athletic Fees	0	0	0	61,822	0	61,822
Instructional Materials Fees	170,986	218,568	221,872	247,505	2,150	249,655
Community Services Fees	30,280	30,000	44,935	67,500	20,000	87,500
Other Local Revenues	14,865	212,185	698,869	489,087	1,086,038	1,575,125
<b>Total Local Revenues</b>	<b>815,670</b>	<b>1,098,448</b>	<b>1,721,790</b>	<b>1,769,105</b>	<b>1,090,661</b>	<b>2,859,766</b>
<b>State Revenue</b>						
Per-Pupil Funding	7,333,679	9,185,296	10,049,266	11,124,858	719,705	11,844,563
Capital Construction Funds	287,283	282,694	387,693	443,061	0	443,061
Education of the Handicapped	0	0	0	96,914	(878)	96,036
English Language Proficiency	0	0	0	10,000	0	10,000
READ Act Revenue	24,464	24,925	14,925	25,000	0	25,000
Gifted & Talented	7,428	0	0	15,000	0	15,000
On-Behalf Payment	0	0	0	200,000	0	200,000
PERA/Other State Revenue	136,600	264,349	354,128	52,146	(52,146)	0
<b>Total State Revenues</b>	<b>7,789,454</b>	<b>9,757,264</b>	<b>10,806,012</b>	<b>11,966,979</b>	<b>666,681</b>	<b>12,633,660</b>
<b>Federal Revenue</b>						
Other Federal Revenue	13,636	3,514	294,544	690,200	(514,995)	175,205
CARES Relief Funds	288,470	0	0	0	0	0
ESSER Relief Funds	41,000	0	649,562	0	0	0
<b>Total Federal Revenues</b>	<b>343,106</b>	<b>3,514</b>	<b>944,106</b>	<b>690,200</b>	<b>(514,995)</b>	<b>175,205</b>
<b>Allocations</b>						
Preschool	0	0	0	0	0	0
Pupil Activity Fund	0	0	0	0	0	0
<b>Total Allocation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues &amp; Resources</b>	<b>\$ 8,948,230</b>	<b>\$ 10,859,226</b>	<b>\$ 13,471,908</b>	<b>\$ 14,426,284</b>	<b>\$ 1,242,347</b>	<b>\$ 15,668,631</b>

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Expenditures**  
**FY 2024/25**

		Actuals	Actuals	Actuals	Mid-Yr		Proposed
		FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Instruction (11)</b>							
01XX	Salaries	2,563,762	3,314,654	3,424,830	3,723,574	(97,742)	3,625,833
02XX	Employee Benefits	839,651	1,037,887	1,428,588	1,494,973	(53,748)	1,441,225
03XX	Professional Services	10,060	132,731	94,375	0	0	0
04XX	Property Services	0	0	0	0	0	0
05XX	Other Services	1,707	1,895	1,653	7,125	0	7,125
06XX	Supplies & Materials	137,303	340,273	277,388	217,230	102,000	319,230
07XX	Equipment	0	0	0	455,000	(260,000)	195,000
08XX	Other Objects	0	0	0	0	0	0
09XX	Other Uses	0	0	0	0	0	0
<b>Total Instruction</b>		3,552,483	4,827,440	5,226,834	5,897,902	(309,489)	5,588,413
<b>Special Education (12)</b>							
01XX	Salaries	276,192	176,354	252,156	247,970	34,995	282,965
02XX	Employee Benefits	81,237	56,207	67,998	94,289	11,253	105,542
03XX	Professional Services	51,071	6,646	202,919	65,000	0	65,000
04XX	Property Services	0	0	0	0	0	0
05XX	Other Services	700	614	0	115,040	0	115,040
06XX	Supplies & Materials	6,520	1,101	2,026	6,500	0	6,500
07XX	Equipment	0	0	0	0	0	0
08XX	Other Objects	0	0	0	0	0	0
09XX	Other Uses	0	0	0	0	0	0
<b>Total Special Education</b>		415,720	240,922	525,099	528,799	46,248	575,047
<b>Career &amp; Technical Education (13)</b>							
01XX	Salaries	0	0	0	0	0	0
02XX	Employee Benefits	0	0	0	0	0	0
03XX	Professional Services	0	0	0	0	0	0
04XX	Property Services	0	0	0	0	0	0
05XX	Other Services	0	0	0	0	0	0
06XX	Supplies & Materials	0	0	0	0	0	0
07XX	Equipment	0	0	0	0	0	0
08XX	Other Objects	0	0	0	0	0	0
09XX	Other Uses	0	0	0	0	0	0
<b>Total Career &amp; Technical Education</b>		0	0	0	0	0	0
<b>Cocurricular Education (14)</b>							
01XX	Salaries	28,350	39,250	61,436	78,000	(30,000)	48,000
02XX	Employee Benefits	6,341	9,659	17,739	17,824	(6,855)	10,969
03XX	Professional Services	0	0	0	23,845	0	23,845
04XX	Property Services	0	0	0	0	0	0
05XX	Other Services	0	0	0	5,000	0	5,000
06XX	Supplies & Materials	0	0	0	6,000	5,000	11,000
07XX	Equipment	0	0	0	0	0	0
08XX	Other Objects	0	0	0	0	0	0
09XX	Other Uses	0	0	0	0	0	0
<b>Total Cocurricular Education</b>		34,691	48,909	79,175	130,669	(31,855)	98,814
<b>Student Support Svcs (21)</b>						0	
01XX	Salaries	195,091	329,846	218,103	262,700	382	263,082
02XX	Employee Benefits	50,886	98,772	60,189	95,312	2,886	98,198
03XX	Professional Services	57,607	59,946	33,447	0	20,000	20,000
04XX	Property Services	0	0	0	0	0	0
05XX	Other Services	0	0	0	0	0	0
06XX	Supplies & Materials	9,827	4,154	5,115	5,200	0	5,200
07XX	Equipment	0	0	0	0	0	0
08XX	Other Objects	0	0	0	0	0	0
09XX	Other Uses	0	0	0	0	0	0
<b>Total Student Support Svcs</b>		313,411	492,718	316,854	363,212	23,268	386,480

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Expenditures**  
**FY 2024/25**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Staff Support Svcs (22)</b>						
01XX Salaries	334,708	90,870	246,591	387,550	3,905	391,455
02XX Employee Benefits	108,267	60,713	84,440	122,717	3,133	125,850
03XX Professional Services	8,208	0	0	45,000	(5,000)	40,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	36,821	30,183	39,407	79,011	0	79,011
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Staff Support Svcs</b>	<b>488,004</b>	<b>181,766</b>	<b>370,438</b>	<b>634,278</b>	<b>2,038</b>	<b>636,316</b>
<b>General Administration (23)</b>						
01XX Salaries	68,400	145,955	46,028	0	130,000	130,000
02XX Employee Benefits	15,287	40,983	11,860	0	35,305	35,305
03XX Professional Services	58,917	112,253	108,016	183,050	(22,500)	160,550
04XX Property Services	0	0	0	0	0	0
05XX Other Services	499,189	607,321	384,541	414,716	29,119	443,835
06XX Supplies & Materials	1,070	4,565	9,569	22,000	10,000	32,000
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	8,500	0	8,500
09XX Other Uses	0	0	0	0	0	0
<b>Total General Administration</b>	<b>642,863</b>	<b>911,077</b>	<b>560,014</b>	<b>628,266</b>	<b>181,924</b>	<b>810,190</b>
<b>School Administration (24)</b>						
01XX Salaries	455,885	533,833	768,559	757,205	(49,870)	707,335
02XX Employee Benefits	143,574	167,641	246,803	243,034	(9,713)	233,321
03XX Professional Services	100,564	78,380	12,562	10,000	0	10,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	76,866	47,719	32,688	0	0	0
06XX Supplies & Materials	0	0	1,740	12,500	0	12,500
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	10,593	15,288	11,088	3,000	0	3,000
09XX Other Uses	0	0	0	0	0	0
<b>Total School Administration</b>	<b>787,482</b>	<b>842,861</b>	<b>1,073,440</b>	<b>1,025,739</b>	<b>(59,583)</b>	<b>966,156</b>
<b>Business Services (25)</b>						
01XX Salaries	221,472	255,246	302,130	127,225	19,095	146,320
02XX Employee Benefits	64,320	70,555	82,847	33,835	10,802	44,637
03XX Professional Services	13,966	18,771	160,089	136,692	(53,412)	83,280
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	181	0	697	4,500	4,000	8,500
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Business Services</b>	<b>299,939</b>	<b>344,572</b>	<b>545,763</b>	<b>302,252</b>	<b>(19,515)</b>	<b>282,737</b>
<b>Maintenance &amp; Operations (26)</b>						
01XX Salaries	185,444	188,853	138,487	140,600	19,430	160,030
02XX Employee Benefits	47,986	49,548	42,178	54,530	4,438	58,968
03XX Professional Services	22,685	22,685	22,971	24,800	0	24,800
04XX Property Services	1,441,076	2,032,312	3,322,231	1,237,293	57,220	1,294,513
05XX Other Services	23,660	50,517	39,668	2,167,246	38,640	2,205,886
06XX Supplies & Materials	217,193	253,495	271,113	224,000	0	224,000
07XX Equipment	361,879	173,715	42,596	1,198,000	205,000	1,403,000
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Maintenance &amp; Operations</b>	<b>2,299,923</b>	<b>2,771,125</b>	<b>3,879,244</b>	<b>5,046,469</b>	<b>324,728</b>	<b>5,371,197</b>

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Expenditures**  
**FY 2024/25**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Student Transportation (27)</b>						
01XX Salaries	0	0	0	0	0	0
02XX Employee Benefits	0	0	0	0	0	0
03XX Professional Services	0	0	0	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	0	0	0	0	0	0
07XX Equipment	4,012	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Student Transportation</b>	<b>4,012</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Central Services (28)</b>						
01XX Salaries	23,808	25,268	30,765	257,700	23,323	281,023
02XX Employee Benefits	30,741	16,605	11,749	88,734	5,889	94,623
03XX Professional Services	61,712	65,200	137,926	145,634	61,000	206,634
04XX Property Services	0	0	869	0	0	0
05XX Other Services	94,514	94,156	80,020	108,000	0	108,000
06XX Supplies & Materials	46,282	44,121	87,492	57,000	0	57,000
07XX Equipment	156,184	83,700	9,799	6,000	0	6,000
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Central Services</b>	<b>413,241</b>	<b>329,050</b>	<b>358,620</b>	<b>663,068</b>	<b>90,213</b>	<b>753,281</b>
<b>Total Expenditures</b>	<b>\$9,251,769</b>	<b>\$10,990,440</b>	<b>\$12,935,481</b>	<b>\$15,220,654</b>	<b>\$247,977</b>	<b>\$15,468,631</b>

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Staff FTE:</b>						
1XX Administrators				12.40	-0.60	11.80
2XX Teachers (Licensed)				76.90	-2.70	74.20
3XX Non-Teaching Professionals				3.80	0.20	4.00
4XX Classified - Instructional				16.50	-1.50	15.00
5XX Classified - School Admin				6.80	0.00	6.80
6XX Classified - Maint, Oper & Trans				3.00	0.00	3.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>119.40</b>	<b>-4.60</b>	<b>114.80</b>

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** Instruction (11)  
**Program Budget Manager:** Walker, Vinchattle, & Kennington

**Program Description:**

Included in this program are the expenditures incurred in planned learning activities and experiences that provide students in schools of all levels (K-12). Non-salary and benefit accounts represent funds allocated to schools (principals) based on the student count for each school. The Superintendent determines the number of FTE for each category of position based on the unique needs of each school.

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Instruction (11)</b>						
011X Salaries	2,398,259	2,971,131	3,424,830	3,723,574	(97,742)	3,625,833
01XX Supplemental Pay & Stipends	165,503	343,523	0	0	0	0
02XX Employee Benefits	839,651	1,037,887	1,428,588	1,494,973	(53,748)	1,441,225
03XX Professional Services	10,060	132,731	94,375	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	1,707	1,895	1,653	7,125	0	7,125
06XX Supplies & Materials	137,303	340,273	277,388	217,230	102,000	319,230
07XX Equipment	0	0	0	455,000	(260,000)	195,000
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Instruction</b>	<b>3,552,483</b>	<b>4,827,440</b>	<b>5,226,834</b>	<b>5,897,902</b>	<b>(309,489)</b>	<b>5,588,413</b>

\* Included in Salaries

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				69.60	-3.70	65.90
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				9.20	-1.40	7.80
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>78.80</b>	<b>-5.10</b>	<b>73.70</b>

Actuals	Actuals	Actuals
FY 20-21	FY 21-22	FY 22-23
<b>Detailed Information Not Available</b>		

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** Instruction - Special Education (12)  
**Program Budget Manager:** Jennifer Revello

**Program Description:**

This budget pays for educational services for students with disabilities and special needs. The primary expenditures for this program are the salaries and benefits costs for special education staff. Special Education expenditures in the General Fund are eligible for a partial reimbursement from the State of Colorado Special Education categorical funding as dictated by the Colorado public school finance act of 1994.

		Actuals	Actuals	Actuals	Mid-Yr	Change	Proposed
		FY 20-21	FY 21-22	FY 22-23	FY 23-24		FY 24-25
<b>Special Education (12)</b>							
011X	Salaries	271,090	176,354	252,156	247,970	34,995	282,965
01XX	Supplemental Pay & Stipends	5,102	0	0	0	0	0
02XX	Employee Benefits	81,237	56,207	67,998	94,289	11,253	105,542
03XX	Professional Services	51,071	6,646	202,919	65,000	0	65,000
04XX	Property Services	0	0	0	0	0	0
05XX	Other Services	700	614	0	115,040	0	115,040
06XX	Supplies & Materials	6,520	1,101	2,026	6,500	0	6,500
07XX	Equipment	0	0	0	0	0	0
08XX	Other Objects	0	0	0	0	0	0
09XX	Other Uses	0	0	0	0	0	0
<b>Total Special Education</b>		<b>415,720</b>	<b>240,922</b>	<b>525,099</b>	<b>528,799</b>	<b>46,248</b>	<b>575,047</b>

		Actuals	Actuals	Actuals	Mid-Yr	Change	Proposed
		FY 20-21	FY 21-22	FY 22-23	FY 23-24		FY 24-25
<b>Staff FTE:</b>							
1XX	Administrators				0.00	0.00	0.00
2XX	Teachers (Licensed)				3.00	0.50	3.50
3XX	Non-Teaching Professionals				0.00	0.00	0.00
4XX	Classified - Instructional				3.80	0.00	3.80
5XX	Classified - School Admin				0.00	0.00	0.00
6XX	Classified - Maint, Oper & Trans				0.00	0.00	0.00
	<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>6.80</b>	<b>0.50</b>	<b>7.30</b>

**Detailed Information Not Available**

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** 13 **Instruction - Career & Technical Education (CTE)**  
**Program Budget Manager:** N/A

**Program Description:**

This budget is used for students in state approved vocational programs operating in secondary schools. Expenditures made from this program are eligible for reimbursement from the Colorado Vocational Act at a rate of approximately 30%. The reimbursement revenue is a state categorical funding element from the Colorado public school finance act of 1994 and is listed in the General Fund under state revenues.

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Career &amp; Technical Education (13)</b>						
011X Salaries	0	0	0	0	0	0
01XX Supplemental Pay & Stipends	0	0	0	0	0	0
02XX Employee Benefits	0	0	0	0	0	0
03XX Professional Services	0	0	0	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	0	0	0	0	0	0
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Career &amp; Technical Education</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	0.00	0.00	0.00

**Detailed Information Not Available**

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** 14 **Instruction - Co-Curricular Activities**  
**Program Budget Manager:** Michael Svendsen

**Program Description:**

This program supports athletic programs and competition. These programs promote student self-esteem, school spirit and physical and mental fitness. Expenditures of this program include salaries and benefits of staff, sports dues and fees, game officials, sports transportation and sports equipment.

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Co-Curricular Instruction (14)</b>						
011X Salaries	0	0	0	0	0	0
01XX Supplemental Pay & Stipends	28,350	39,250	61,436	78,000	(30,000)	48,000
02XX Employee Benefits	6,341	9,659	17,739	17,824	(6,855)	10,969
03XX Professional Services	0	0	0	23,845	0	23,845
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	5,000	0	5,000
06XX Supplies & Materials	0	0	0	6,000	5,000	11,000
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Co-Curricular Instruction</b>	<b>34,691</b>	<b>48,909</b>	<b>79,175</b>	<b>130,669</b>	<b>(31,855)</b>	<b>98,814</b>

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	0.00	0.00	0.00

**Detailed Information Not Available**



**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** 2100 **Student Support Services**  
**Program Budget Manager:** Jennifer Revello

**Program Description:**

Student support services include all programs and activities in schools that support students but are not directly related to instruction. Examples include school nurses, counselors, social workers and school psychologists. The majority of expenditures are salaries and benefits of staff.

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Student Support Services (21)</b>						
011X Salaries	192,527	324,700	218,103	262,700	382	263,082
01XX Supplemental Pay & Stipends	2,564	5,146	0	0	0	0
02XX Employee Benefits	50,886	98,772	60,189	95,312	2,886	98,198
03XX Professional Services	57,607	59,946	33,447	0	20,000	20,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	9,827	4,154	5,115	5,200	0	5,200
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Student Support Services</b>	<b>313,411</b>	<b>492,718</b>	<b>316,854</b>	<b>363,212</b>	<b>23,268</b>	<b>386,480</b>

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				3.30	0.50	3.80
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				3.00	-0.10	2.90
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	6.30	0.40	6.70
<b>Detailed Information Not Available</b>						

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** 2200 **Instructional Staff Services**  
**Program Budget Manager:** Kim McLelland & Tina Leone

**Program Description:**

Instructional Staff Services include the supervision of instructional activities to include special education, athletics and other instructional supervisors. This category also includes Library & Media services. The majority of expenditures are salaries and benefits of staff.

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Student Support Services (22)</b>						
<b>011X</b> Salaries	298,662	90,870	246,591	387,550	3,905	391,455
<b>01XX</b> Supplemental Pay & Stipends	36,046	0	0	0	0	
<b>02XX</b> Employee Benefits	108,267	60,713	84,440	122,717	3,133	125,850
<b>03XX</b> Professional Services	8,208	0	0	45,000	(5,000)	40,000
<b>04XX</b> Property Services	0	0	0	0	0	0
<b>05XX</b> Other Services	0	0	0	0	0	0
<b>06XX</b> Supplies & Materials	36,821	30,183	39,407	79,011	0	79,011
<b>07XX</b> Equipment	0	0	0	0	0	0
<b>08XX</b> Other Objects	0	0	0	0	0	0
<b>09XX</b> Other Uses	0	0	0	0	0	0
<b>Total Student Support Services</b>	<b>488,004</b>	<b>181,766</b>	<b>370,438</b>	<b>634,278</b>	<b>2,038</b>	<b>636,316</b>

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Staff FTE:</b>						
<b>1XX</b> Administrators				4.60	0.20	4.80
<b>2XX</b> Teachers (Licensed)				1.00	0.00	1.00
<b>3XX</b> Non-Teaching Professionals				0.00	0.00	0.00
<b>4XX</b> Classified - Instructional				0.50	0.00	0.50
<b>5XX</b> Classified - School Admin				0.00	0.00	0.00
<b>6XX</b> Classified - Maint, Oper & Trans				0.00	0.00	0.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>6.10</b>	<b>0.20</b>	<b>6.30</b>

**Detailed Information Not Available**

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program: 2300**  
**Program Budget Manager:**

**General Administration**  
 Vacant

**Program Description:**

General administration is the primary central administration program of the district. This program includes the superintendent's office, Board of Education, legal fees, audit fees, and property tax collection fees. While other administrative costs show up in the 2500-2800 programs, this program is the "general" administration program that is required by the Colorado uniform chart of accounts.

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>General Administration (23)</b>						
011X Salaries	68,400	145,955	46,028	0	130,000	130,000
01XX Supplemental Pay & Stipends	0	0	0	0	0	0
02XX Employee Benefits	15,287	40,983	11,860	0	35,305	35,305
03XX Professional Services	58,917	112,253	108,016	183,050	(22,500)	160,550
04XX Property Services	0	0	0	0	0	0
05XX Other Services	499,189	607,321	384,541	414,716	29,119	443,835
06XX Supplies & Materials	1,070	4,565	9,569	22,000	10,000	32,000
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	8,500	0	8,500
09XX Other Uses	0	0	0	0	0	0
<b>Total General Administration</b>	<b>642,863</b>	<b>911,077</b>	<b>560,014</b>	<b>628,266</b>	<b>181,924</b>	<b>810,190</b>

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	0.00	0.00	0.00

**Detailed Information Not Available**

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** 2400  
**Program Budget Manager:**

**School Administration**  
Walker, Vinchattle, & Kennington

**Program Description:**

This program is used to account for expenditures related to school administration. The program includes Principals, Asst. Principals and School Secretaries for staffing. This program also accounts for all non-instructional expenditures or expenses not included in the classroom. Non-salary and benefit accounts, with the exception of utilities and communications, are based a formula per student.

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>School Administration (24)</b>						
011X Salaries	447,187	519,884	768,559	757,205	(49,870)	707,335
01XX Supplemental Pay & Stipends	8,698	13,949	0	0	0	
02XX Employee Benefits	143,574	167,641	246,803	243,034	(9,713)	233,321
03XX Professional Services	100,564	78,380	12,562	10,000	0	10,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	76,866	47,719	32,688	0	0	0
06XX Supplies & Materials	0	0	1,740	12,500	0	12,500
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	10,593	15,288	11,088	3,000	0	3,000
09XX Other Uses	0	0	0	0	0	0
<b>Total Instruction</b>	<b>787,482</b>	<b>842,861</b>	<b>1,073,440</b>	<b>1,025,739</b>	<b>(59,583)</b>	<b>966,156</b>

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Staff FTE:</b>						
1XX Administrators				4.90	-0.90	4.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				1.80	-0.80	1.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				5.80	1.00	6.80
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>12.50</b>	<b>-0.70</b>	<b>11.80</b>

Actuals	Actuals	Actuals
FY 20-21	FY 21-22	FY 22-23
<b>Detailed Information Not Available</b>		

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** 2500                      **Business Services**  
**Program Budget Manager:** Glenn Gustafson

**Program Description:**

The Business Services program records and accounts for the financial operations of the district. The primary functions include financial and General Ledger reporting, accounts payable, accounts receivable and payroll. Other functions of the Business Services program include grants accounting and most CDE compliance reporting.

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Business Services (25)</b>						
011X Salaries	216,933	251,746	302,130	127,225	19,095	146,320
01XX Supplemental Pay & Stipends	4,539	3,500	0	0	0	0
02XX Employee Benefits	64,320	70,555	82,847	33,835	10,802	44,637
03XX Professional Services	13,966	18,771	160,089	136,692	(53,412)	83,280
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	181	0	697	4,500	4,000	8,500
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Business Services</b>	<b>299,939</b>	<b>344,572</b>	<b>545,763</b>	<b>302,252</b>	<b>(19,515)</b>	<b>282,737</b>

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.00	1.00	1.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				1.00	-1.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	1.00	0.00	1.00

**Detailed Information Not Available**

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** 2600  
**Program Budget Manager:**

**Maintenance & Operations**  
 Kim McClelland & Charles Staiger

**Program Description:**

The Maintenance & Operations program includes all of the costs of maintaining the district's facilities and grounds. The expenditures include construction, electrical, mechanical/HVAC, plumbing and grounds.

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Maintenance &amp; Operations (26)</b>						
011X Salaries	179,182	172,516	138,487	140,600	19,430	160,030
01XX Supplemental Pay & Stipends	6,262	16,337	0	0	0	0
02XX Employee Benefits	47,986	49,548	42,178	54,530	4,438	58,968
03XX Professional Services	22,685	22,685	22,971	24,800	0	24,800
04XX Property Services	1,441,076	2,032,312	3,322,231	1,237,293	57,220	1,294,513
05XX Other Services	23,660	50,517	39,668	2,167,246	38,640	2,205,886
06XX Supplies & Materials	217,193	253,495	271,113	224,000	0	224,000
07XX Equipment	361,879	173,715	42,596	1,198,000	205,000	1,403,000
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Maintenance &amp; Operations</b>	<b>2,299,923</b>	<b>2,771,125</b>	<b>3,879,244</b>	<b>5,046,469</b>	<b>324,728</b>	<b>5,371,197</b>

	Actuals			Mid-Yr		Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 24-25
<b>Staff FTE:</b>						
1XX Administrators				1.00	0.00	1.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				3.00	0.00	3.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>4.00</b>	<b>0.00</b>	<b>4.00</b>

**Detailed Information Not Available**

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** 2700 **Transportation**  
**Program Budget Manager:** N/A

**Program Description:**

The Transportation program accounts for all of the expenditures to operate the district's transportation fleet. This includes bus drivers and monitors, fuel and parts for repairs. Also paid for by this program are a variety of requirements to include mobile radio support, administration of required testing, printing for safety rules and regulations and other miscellaneous expenses of operating a vehicle fleet.

**Transportation (27)**

011X Salaries  
01XX Supplemental Pay & Stipends  
02XX Employee Benefits  
03XX Professional Services  
04XX Property Services  
05XX Other Services  
06XX Supplies & Materials  
07XX Equipment  
08XX Other Objects  
09XX Other Uses  
**Total Transportation**

Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
4,012	0	0
0	0	0
0	0	0
4,012	0	0

Mid-Yr FY 23-24	Change	Proposed FY 24-25
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0

**Staff FTE:**

1XX Administrators  
2XX Teachers (Licensed)  
3XX Non-Teaching Professionals  
4XX Classified - Instructional  
5XX Classified - School Admin  
6XX Classified - Maint, Oper & Trans  
Total FTE

Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23
0.00	0.00	0.00
0.00	0.00	0.00
Information Not	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00

Mid-Yr FY 23-24	Change	Proposed FY 24-25
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00
0.00	0.00	0.00

**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** 2800  
**Program Budget Manager:**

**Central Services/Human Resources**  
 Krista Pelly & Jake Dicus

**Program Description:**

The Central Services program series typically account for the expenditures related to Human Resources and Information Technology. This includes the staffing, software costs and any other costs related to employee hiring, evaluation and dismissal. The Information Technology (IT) expenses are currently not accounted for in this program but foreseeably will in the future.

**Central Services (28)**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
01XX Salaries	23,808	25,268	30,765	257,700	23,323	281,023
01XX Supplemental Pay & Stipends	0	0	0	0	0	0
02XX Employee Benefits	30,741	16,605	11,749	88,734	5,889	94,623
03XX Professional Services	61,712	65,200	137,926	145,634	61,000	206,634
04XX Property Services	0	0	869	0	0	0
05XX Other Services	94,514	94,156	80,020	108,000	0	108,000
06XX Supplies & Materials	46,282	44,121	87,492	57,000	0	57,000
07XX Equipment	156,184	83,700	9,799	6,000	0	6,000
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Central Services</b>	<b>413,241</b>	<b>329,050</b>	<b>358,620</b>	<b>663,068</b>	<b>90,213</b>	<b>753,281</b>

**Staff FTE:**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
1XX Administrators				1.90	0.10	2.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				2.00	0.00	2.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3.90</b>	<b>0.10</b>	<b>4.00</b>

**Detailed Information Not Available**



**Monument Academy**  
**DRAFT Proposed Budget**  
**General Fund Detail Budgets**  
**FY 2024/25**

**Program:** Summary by Program & Object  
**Program Budget Manager:** N/A

		FY 22/23 Budget
<b><u>Expenditures by Major Program</u></b>		
0010-2099	Instructional Services	6,262,274
21XX	Pupil Services	386,480
22XX	Instructional Support	636,316
23XX	General Administration	810,190
24XX	School Administration	966,156
25XX	Business Services	282,737
26XX	Maintenance & Operations	5,371,197
27XX	Transportation	0
28XX	Central Services	753,281
29XX	Community Services	0
	Misc Expenses & Transfers	0
	<b>Total Programs</b>	<b>\$15,468,631</b>
<b><u>Expenditures by Major Account</u></b>		
011X	Salaries	6,036,043
02XX	Employee Benefits	2,248,639
03XX	Purchased Services	634,109
04XX	Property. Services	1,294,513
05XX	Other Services	2,884,886
06XX	Supplies & Materials	754,941
07XX	Capital Outlay	1,604,000
08XX	Other Expenditures	11,500
09XX	<b>Total Objects</b>	<b>\$15,468,631</b>

**Staff FTE:**

1XX	Administrators	11.80
2XX	Teachers (Licensed)	74.20
3XX	Non-Teaching Professionals	4.00
4XX	Classified - Instructional	15.00
5XX	Classified - School Admin	6.80
6XX	Classified - Maint, Oper & Trans	3.00
	<b>Total FTE</b>	<b>114.80</b>

**Monument Academy**  
**DRAFT Proposed Budget**  
**Preschool Fund**  
**FY 2024/25**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Beginning Fund Balance</b>						
Fund Balance	54,578	85,186	76,600	100,000	0	100,000
<b>Total Beginning Fund Balance</b>	54,578	85,186	76,600	100,000	0	100,000
<b>Revenues</b>						
Allocations from General Fund	0	0	0	0	0	0
Other Revenue	313,295	309,337	478,005	536,600	(124,700)	411,900
<b>Total Revenues</b>	313,295	309,337	478,005	536,600	(124,700)	411,900
<b>Total Resources Available</b>	367,873	394,523	554,605	636,600	(124,700)	511,900
<b>Preschool Expenditures</b>						
Salaries	190,032	210,479	279,540	291,050	(25,050)	266,000
Employee Benefits	60,675	71,964	70,124	105,186	(3,805)	101,381
Purchased Services	0	0	5,150	0	0	0
Purchased Property Services	30,000	30,000	30,000	45,000	20,000	65,000
General Instructional Supplies	1,980	5,480	31,696	32,000	(17,000)	15,000
Equipment & Technology	0	0	33,152	33,000	(33,000)	0
Indirect Costs	0	0	5,797	47,250	0	47,250
Contingency	0	0	0	0	0	0
<b>Total Expenditures</b>	282,687	317,923	455,459	553,486	(58,855)	494,631
<b>Surplus/(Deficit)</b>	30,608	(8,586)	22,546	(16,886)	(65,845)	(82,731)
<b>Fund Balances</b>						
Fund Balance	85,186	76,600	99,146	83,114	(65,845)	17,269
<b>Total Ending Fund Balance</b>	85,186	76,600	99,146	83,114	(65,845)	17,269
<b>Total Expenditures &amp; Fund Balance</b>				636,600	(124,700)	511,900
<b>Total Appropriation</b>				\$ 636,600		\$ 511,900
<b>Staff FTE:</b>						
1XX Administrators				1.20	-0.20	1.00
2XX Teachers (Licensed)				3.00	0.00	3.00
3XX Non-Teaching Professionals				0.10	-0.10	0.00
4XX Classified - Instructional				3.00	0.00	3.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	7.30	-0.30	7.00

**Monument Academy**  
**DRAFT Proposed Budget**  
**Facilities Corp Fund**  
**FY 2024/25**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Beginning Fund Balance</b>						
Fund Balance	1,543,177	1,554,167	1,561,373	1,600,000	0	1,600,000
<b>Total Beginning Fund Balance</b>	1,543,177	1,554,167	1,561,373	1,600,000	0	1,600,000
<b>Revenues</b>						
Local Revenue	930,628	929,844	971,762	925,000	0	925,000
State Revenue	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
<b>Total Revenues</b>	930,628	929,844	971,762	925,000	0	925,000
<b>Total Resources Available</b>	2,473,805	2,484,011	2,533,135	2,525,000	0	2,525,000
<b>Expenditures</b>						
011X Salaries	0	0	0	0	0	0
02XX Employee Benefits	0	0	0	0	0	0
03XX Professional Services	0	0	0	5,000	0	5,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	0	0	0	0	0	0
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	504,638	487,638	470,000	451,538	(19,200)	432,338
09XX Other Uses	415,000	435,000	450,000	470,000	20,000	490,000
<b>Total Expenditures</b>	919,638	922,638	920,000	926,538	800	927,338
<b>Surplus/(Deficit)</b>	10,990	7,206	51,762	(1,538)	(800)	(2,338)
<b>Fund Balances</b>						
Fund Balance	1,554,167	1,561,373	1,613,135	1,598,462	(800)	1,597,662
<b>Total Ending Fund Balance</b>	1,554,167	1,561,373	1,613,135	1,598,462	(800)	1,597,662
<b>Total Expenditures &amp; Fund Balance</b>				2,525,000	0	2,525,000
<b>Total Appropriation</b>				\$ 2,525,000		\$2,525,000

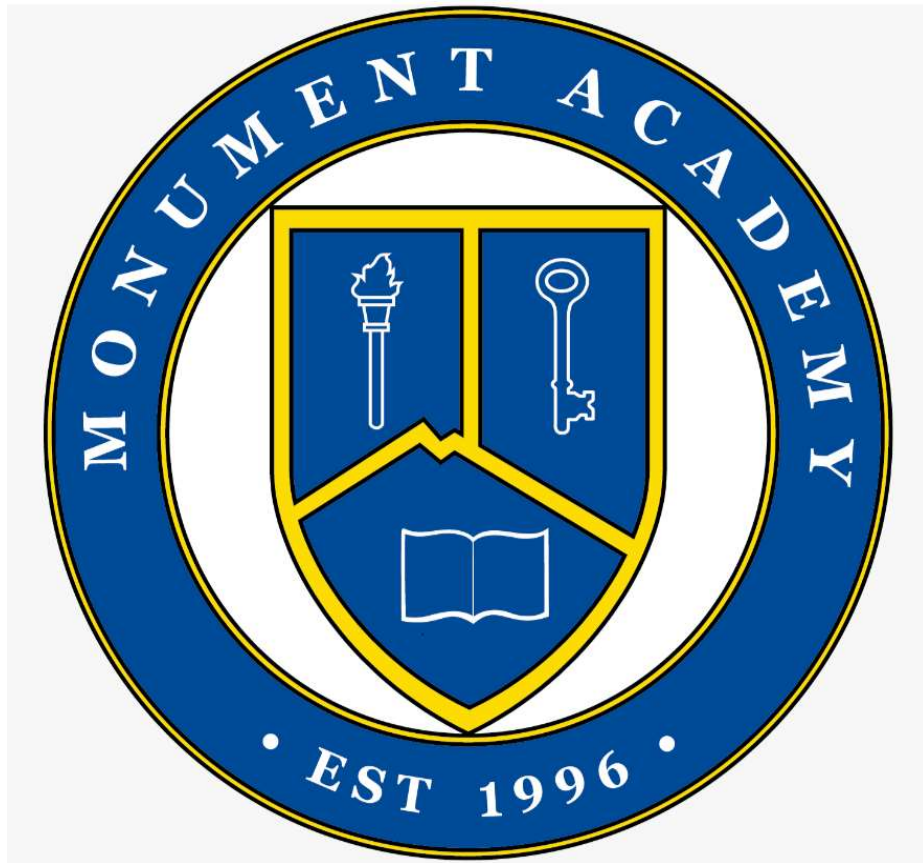
**Monument Academy**  
**DRAFT Proposed Budget**  
**Foundation Fund**  
**FY 2024/25**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Beginning Fund Balance</b>						
Fund Balance	6,904,511	1,903,861	1,180,688	1,200,000	0	1,200,000
<b>Total Beginning Fund Balance</b>	6,904,511	1,903,861	1,180,688	1,200,000	0	1,200,000
<b>Revenues</b>						
Local Revenue	4,989	728,565	1,785,741	1,850,000	0	1,850,000
State Revenue	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
<b>Total Revenues</b>	4,989	728,565	1,785,741	1,850,000	0	1,850,000
<b>Total Resources Available</b>	6,909,500	2,632,426	2,966,429	3,050,000	0	3,050,000
<b>Expenditures</b>						
011X Salaries	0	0	0	0	0	0
02XX Employee Benefits	0	0	0	0	0	0
03XX Professional Services	392	13	2,595	3,000	0	3,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	0	0	0	0	0	0
07XX Equipment	3,553,810	0	0	0	0	0
08XX Other Objects	1,451,437	1,451,725	1,451,438	1,428,500	(20,250)	1,408,250
09XX Other Uses	0	0	380,000	405,000	20,000	425,000
<b>Total Expenditures</b>	5,005,639	1,451,738	1,834,033	1,836,500	(250)	1,836,250
<b>Surplus/(Deficit)</b>	<b>(5,000,650)</b>	<b>(723,173)</b>	<b>(48,292)</b>	13,500	250	13,750
<b>Fund Balances</b>						
Fund Balance	1,903,861	1,180,688	1,132,396	1,213,500	250	1,213,750
<b>Total Ending Fund Balance</b>	1,903,861	1,180,688	1,132,396	1,213,500	250	1,213,750
<b>Total Expenditures &amp; Fund Balance</b>				3,050,000	0	3,050,000
<b>Total Appropriation</b>				<b>\$ 3,050,000</b>		<b>\$3,050,000</b>

**Monument Academy**  
**DRAFT Proposed Budget**  
**Pupil Activity Fund**  
**FY 2024/25**

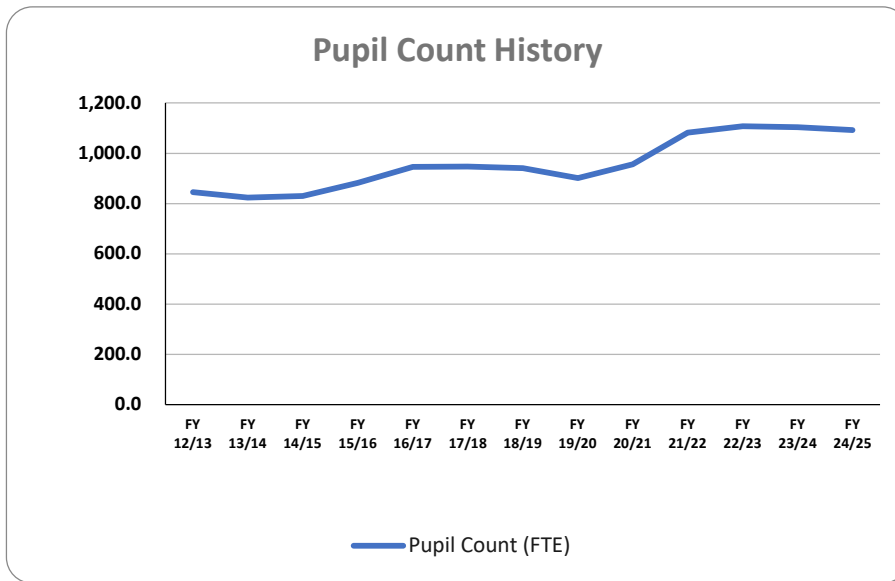
	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Mid-Yr FY 23-24	Change	Proposed FY 24-25
<b>Beginning Fund Balance</b>						
Fund Balance	81,477	98,882	123,144	110,000	0	110,000
<b>Total Beginning Fund Balance</b>	81,477	98,882	123,144	110,000	0	110,000
<b>Revenues</b>						
Local Revenue	88,283	326,423	279,226	300,000	0	300,000
State Revenue	0	0	0	0	0	0
Allocations from General Fund	0	0	0	0	0	0
<b>Total Revenues</b>	88,283	326,423	279,226	300,000	0	300,000
<b>Total Resources Available</b>	169,760	425,305	402,370	410,000	0	410,000
<b>Expenditures</b>						
03XX Professional Services	0	0	0	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	70,878	302,161	291,886	300,000	0	300,000
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Expenditures</b>	70,878	302,161	291,886	300,000	0	300,000
<b>Surplus/(Deficit)</b>	17,405	24,262	(12,660)	0	0	0
<b>Fund Balances</b>						
Fund Balance	98,882	123,144	110,484	110,000	0	110,000
<b>Total Ending Fund Balance</b>	98,882	123,144	110,484	110,000	0	110,000
<b>Total Expenditures &amp; Fund Balance</b>				410,000	0	410,000
<b>Fund Balance, End of Year</b>				\$ -	\$ -	\$ -
<b>Total Appropriation</b>				\$410,000		\$410,000

# Supplemental Information



**Monument Academy**  
**DRAFT Proposed Budget**  
**Pupil Count History**  
**FY 2024/25**

Fiscal Year	Pupil Count (FTE)	Pupil Count Chg
FY 24/25 (Proj)	1,093.0	(14.5)
FY 23/24	1,103.0	(4.5)
FY 22/23	1,107.5	24.5
FY 21/22	1,083.0	128.0
FY 20/21	955.0	54.0
FY 19/20	901.0	(40.0)
FY 18/19	941.0	(6.0)
FY 17/18	947.0	1.0
FY 16/17	946.0	64.0
FY 15/16	882.0	52.0
FY 14/15	830.0	6.0
FY 13/14	824.0	(22.0)
FY 12/13	846.0	N/A



**Monument Academy**  
**DRAFT Proposed Budget**  
**Debt Amortization Schedule**  
**FY 2024/25**

Pymt Date	Charter Refunding Bonds - 2014 (West)			Charter Bonds - 2019 (East)			Totals		
	Principal	Interest	Balance	Principal	Interest	Balance	Principal	Interest	Balance
4/1/2015		159,725.63	14,265,000.00					159,725.63	14,265,000.00
10/1/2015	215,000.00	281,868.75	14,050,000.00				215,000.00	281,868.75	14,050,000.00
4/1/2016		279,718.75	14,050,000.00					279,718.75	14,050,000.00
10/1/2016	370,000.00	279,718.75	13,680,000.00				370,000.00	279,718.75	13,680,000.00
4/1/2017		276,018.75	13,680,000.00					276,018.75	13,680,000.00
10/1/2017	380,000.00	276,018.75	13,300,000.00				380,000.00	276,018.75	13,300,000.00
4/1/2018		270,318.75	13,300,000.00					270,318.75	13,300,000.00
10/1/2018	390,000.00	270,318.75	12,910,000.00				390,000.00	270,318.75	12,910,000.00
4/1/2019		264,468.75	12,910,000.00			28,950,000.00		264,468.75	41,860,000.00
10/1/2019	400,000.00	264,468.75	12,510,000.00		572,517.26	28,950,000.00	400,000.00	836,986.01	41,460,000.00
4/1/2020		256,468.75	12,510,000.00		725,718.75	28,950,000.00	0.00	982,187.50	41,460,000.00
10/1/2020	415,000.00	256,468.75	12,095,000.00		725,718.75	28,950,000.00	415,000.00	982,187.50	41,045,000.00
4/1/2021		248,168.75	12,095,000.00		725,718.75	28,950,000.00	0.00	973,887.50	41,045,000.00
10/1/2021	435,000.00	248,168.75	11,660,000.00		725,718.75	28,950,000.00	435,000.00	973,887.50	40,610,000.00
4/1/2022		239,468.75	11,660,000.00		725,718.75	28,950,000.00	0.00	965,187.50	40,610,000.00
10/1/2022	450,000.00	239,468.75	11,210,000.00		725,718.75	28,950,000.00	450,000.00	965,187.50	40,160,000.00
4/1/2023		230,468.75	11,210,000.00	380,000.00	725,718.75	28,570,000.00	380,000.00	956,187.50	39,780,000.00
10/1/2023	470,000.00	230,468.75	10,740,000.00		714,250.00	28,570,000.00	470,000.00	944,718.75	39,310,000.00
4/1/2024		221,068.75	10,740,000.00	405,000.00	714,250.00	28,165,000.00	405,000.00	935,318.75	38,905,000.00
10/1/2024	490,000.00	221,068.75	10,250,000.00		704,125.00	28,165,000.00	490,000.00	925,193.75	38,415,000.00
4/1/2025		211,268.75	10,250,000.00	425,000.00	704,125.00	27,740,000.00	425,000.00	915,393.75	37,990,000.00
10/1/2025	505,000.00	211,268.75	9,745,000.00		693,509.00	27,740,000.00	505,000.00	904,777.75	37,485,000.00
4/1/2026		198,643.75	9,745,000.00	27,740,000.00	693,486.00	0.00	27,740,000.00	892,129.75	9,745,000.00
10/1/2026	530,000.00	198,643.75	9,215,000.00				530,000.00	198,643.75	9,215,000.00
4/1/2027		190,031.25	9,215,000.00				0.00	190,031.25	9,215,000.00
10/1/2027	550,000.00	190,031.25	8,665,000.00				550,000.00	190,031.25	8,665,000.00
4/1/2028		180,750.00	8,665,000.00				0.00	180,750.00	8,665,000.00
10/1/2028	570,000.00	180,750.00	8,095,000.00				570,000.00	180,750.00	8,095,000.00
4/1/2029		170,418.75	8,095,000.00				0.00	170,418.75	8,095,000.00
10/1/2029	590,000.00	170,418.75	7,505,000.00				590,000.00	170,418.75	7,505,000.00
4/1/2030		159,725.00	7,505,000.00				0.00	159,725.00	7,505,000.00
10/1/2030	610,000.00	159,725.00	6,895,000.00				610,000.00	159,725.00	6,895,000.00
4/1/2031		144,475.00	6,895,000.00				0.00	144,475.00	6,895,000.00
10/1/2031	640,000.00	144,475.00	6,255,000.00				640,000.00	144,475.00	6,255,000.00
4/1/2032		128,475.00	6,255,000.00				0.00	128,475.00	6,255,000.00
10/1/2032	675,000.00	128,475.00	5,580,000.00				675,000.00	128,475.00	5,580,000.00
4/1/2033		111,600.00	5,580,000.00				0.00	111,600.00	5,580,000.00
10/1/2033	705,000.00	111,600.00	4,875,000.00				705,000.00	111,600.00	4,875,000.00
4/1/2034		97,500.00	4,875,000.00				0.00	97,500.00	4,875,000.00
10/1/2034	735,000.00	97,500.00	4,140,000.00				735,000.00	97,500.00	4,140,000.00
4/1/2035		82,800.00	4,140,000.00				0.00	82,800.00	4,140,000.00
10/1/2035	765,000.00	82,800.00	3,375,000.00				765,000.00	82,800.00	3,375,000.00
4/1/2036		67,500.00	3,375,000.00				0.00	67,500.00	3,375,000.00
10/1/2036	795,000.00	67,500.00	2,580,000.00				795,000.00	67,500.00	2,580,000.00
4/1/2037		51,600.00	2,580,000.00				0.00	51,600.00	2,580,000.00
10/1/2037	825,000.00	51,600.00	1,755,000.00				825,000.00	51,600.00	1,755,000.00
4/1/2038		35,100.00	1,755,000.00				0.00	35,100.00	1,755,000.00
10/1/2038	860,000.00	35,100.00	895,000.00				860,000.00	35,100.00	895,000.00
4/1/2039		17,900.00	895,000.00				0.00	17,900.00	895,000.00
10/1/2039	895,000.00	17,900.00	0.00				895,000.00	17,900.00	0.00
<b>Totals</b>	<b>\$14,265,000.00</b>	<b>\$8,709,506.88</b>	<b>\$22,974,506.88</b>	<b>\$28,950,000.00</b>	<b>\$9,876,293.51</b>	<b>\$38,826,293.51</b>	<b>\$43,215,000.00</b>	<b>\$18,585,800.39</b>	<b>\$61,800,800.39</b>



# School Budgets



**Monument Academy**

**Budget by School (\$)**

FY 2024/25

	Enrollment	546.0	407.0	140.0	1,093.00
		MA Elem	MA Middle	MA High	Total
<b>Fund Balance:</b>		790,778	0	0	790,778
<b>Revenues:</b>					
Property Taxes - MLO		335,714	250,249	86,080	672,042
Earnings on Investments		95,779	91,360	26,483	213,622
Athletic Fees		0	46,602	15,220	61,822
Instructional Materials Fees		93,760	115,995	39,900	249,655
Community Services Fees		65,000	0	22,500	87,500
Other Local Revenues		1,281,500	50,000	243,625	1,575,125
<b>Total Local Revenues</b>		1,871,753	554,206	433,808	2,859,766
Per-Pupil Funding		5,941,886	4,391,937	1,510,740	11,844,563
Capital Construction Funds		235,790	159,871	47,400	443,061
Education of the Handicapped		47,974	35,761	12,301	96,036
English Language Proficiency		10,000	0	0	10,000
READ Act Revenue		25,000	0	0	25,000
Gifted & Talented		15,000	0	0	15,000
PERA On-Behalf Payment		200,000	0	0	200,000
Other State Revenue		0	0	0	0
<b>Total State Revenues</b>		6,475,650	4,587,569	1,570,441	12,633,660
Other Federal Revenue		93,241	63,541	18,422	175,205
CARES Relief Funds		0	0	0	0
ESSER Relief Funds		0	0	0	0
<b>Total Federal Revenues</b>		93,241	63,541	18,422	175,205
<b>Total Revenues</b>		<b>\$8,440,644</b>	<b>\$5,205,316</b>	<b>\$2,022,671</b>	<b>\$15,668,631</b>
<b>Expenditures:</b>					
<b>Instruction (1000s)</b>					
Salaries		1,896,289	1,192,481	537,063	3,625,833
Employee Benefits		860,832	400,442	179,951	1,441,225
Purch Svcs		0	0	0	0
Other Exp		2,625	3,375	1,125	7,125
Supplies & Materials		192,300	60,375	66,555	319,230
Capital Outlay		15,000	180,000	0	195,000
<b>Total Instruction</b>		2,967,046	1,836,673	784,694	5,588,413
<b>Special Education (1700s)</b>					
Salaries		150,912	82,369	49,684	282,965
Employee Benefits		55,764	31,703	18,075	105,542
Purch Svcs		50,000	5,000	10,000	65,000
Other Exp		62,200	38,400	14,440	115,040
Supplies & Materials		5,000	500	1,000	6,500
Capital Outlay		0	0	0	0
<b>Total Special Education</b>		323,876	157,972	93,199	575,047
<b>Athletics/Co-Curricular (1800s)</b>					
Salaries		0	27,000	21,000	48,000
Employee Benefits		0	6,170	4,799	10,969
Purch Svcs		0	10,645	13,200	23,845
Other Exp		0	5,000	0	5,000
Supplies & Materials		0	2,500	8,500	11,000
Capital Outlay		0	0	0	0
<b>Total Athletics/Co-Curricular</b>		0	51,315	47,499	98,814
<b>Pupil Support Svcs</b>					
Salaries		124,237	51,964	86,881	263,082
Employee Benefits		45,749	20,836	31,614	98,198
Purch Svcs		10,000	7,500	2,500	20,000
Other Exp		0	0	0	0
Supplies & Materials		2,000	0	3,200	5,200
Capital Outlay		0	0	0	0
<b>Total Pupil Services</b>		181,986	80,300	124,195	386,480

**Monument Academy**

**Budget by School (\$)**

FY 2024/25

Enrollment	546.0	407.0	140.0	1,093.00
	MA Elem	MA Middle	MA High	Total

**Instr Staff Services**

Salaries	235,708	0	155,747	391,455
Employee Benefits	77,942	0	47,908	125,850
Purch Svcs	40,000	0	0	40,000
Other Exp	0	0	0	0
Supplies & Materials	63,011	0	16,000	79,011
Capital Outlay	0	0	0	0
Total Instructional Staff Services	416,661	0	219,655	636,316

**General Administration**

Salaries	78,000	0	52,000	130,000
Employee Benefits	21,183	0	14,122	35,305
Purch Svcs	90,750	0	69,800	160,550
Other Exp	230,226	0	213,609	443,835
Supplies & Materials	27,000	0	5,000	32,000
Capital Outlay	0	0	0	0
Dues & Fees	8,000	0	500	8,500
Total General Administration	455,159	0	355,031	810,190

**School Administration**

Salaries	339,579	259,460	108,296	707,335
Employee Benefits	110,078	85,893	37,350	233,321
Purch Svcs	5,000	0	5,000	10,000
Other Exp	0	0	0	0
Supplies & Materials	5,000	2,500	5,000	12,500
Capital Outlay	0	0	0	0
Dues & Fees	1,000	1,000	1,000	3,000
Total School Administration	460,657	348,853	156,646	966,156

**Business Services**

Salaries	87,792	0	58,528	146,320
Employee Benefits	26,783	0	17,853	44,637
Purch Svcs	49,140	0	34,140	83,280
Other Exp	0	0	0	0
Supplies & Materials	8,000	0	500	8,500
Capital Outlay	0	0	0	0
Total Business Services	171,715	0	111,021	282,737

**Facilities**

Salaries	85,010	0	75,020	160,030
Employee Benefits	29,505	0	29,463	58,968
Purch Svcs	10,500	0	14,300	24,800
Purch Property Svcs	1,274,513	0	20,000	1,294,513
Other Exp	25,000	0	2,180,886	2,205,886
Supplies & Materials	122,000	0	102,000	224,000
Capital Outlay	1,402,000	0	1,000	1,403,000
Capital Lease	0	0	0	0
Total Facilities	2,948,527	0	2,422,669	5,371,197

**Central Services**

Salaries	194,511	0	86,512	281,023
Employee Benefits	64,128	0	30,495	94,623
Purch Svcs	138,044	0	68,590	206,634
Other Exp	67,000	0	41,000	108,000
Supplies & Materials	42,000	0	15,000	57,000
Capital Outlay	5,000	0	1,000	6,000
Total Central Services	510,684	0	242,597	753,281

**Monument Academy**

**Budget by School (\$)**

FY 2024/25

Enrollment	546.0	407.0	140.0	1,093.00
	<b>MA Elem</b>	<b>MA Middle</b>	<b>MA High</b>	<b>Total</b>

**Middle School Allocations**

Instructional Staff Services (2200's)		\$163,436	(163,436)	0
General Administration (2300's)		\$264,164	(264,164)	0
Business Services (2500's)		\$82,606	(82,606)	0
Facilities & Operations (2600's)		\$1,802,608	(1,802,608)	0
Central Services		\$180,506	(180,506)	0
Total Middle School Allocations	0	2,493,321	(2,493,321)	0

**Contingency & Reserves**

Bond Ratio Contingency	0	100,000	100,000	200,000
Total Contingencies	0	100,000	100,000	200,000

**Total Budget**

	<b>\$8,436,311</b>	<b>\$5,068,433</b>	<b>\$2,163,886</b>	<b>\$15,668,631</b>
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**Net Income (Deficit)**

	<b>\$4,332</b>	<b>\$136,883</b>	<b>-\$141,215</b>	<b>\$0</b>
	<b>West</b>	<b>East</b>	<b>(4,332)</b>	

Summary by Object	West		East	
	MA Elem	MA Middle	MA High	Total
Salaries	3,192,038	1,613,274	1,230,731	6,036,043
Employee Benefits	1,291,965	545,044	411,631	2,248,639
Purch Svcs	393,434	23,145	217,530	634,109
Purch Prof Svcs	1,274,513	0	20,000	1,294,513
Other Exp	387,051	46,775	2,451,060	2,884,886
Supplies & Materials	466,311	65,875	222,755	754,941
Capital Outlay	1,422,000	180,000	2,000	1,604,000
Dues & Fees	9,000	1,000	1,500	11,500
Capital Lease	0	0	0	0
Middle School Allocations	0	2,493,321	(2,493,321)	0
Bond Ratio Reserve	0	100,000	100,000	200,000
Total Expenditures	<b>\$8,436,311</b>	<b>\$5,068,433</b>	<b>\$2,163,886</b>	<b>\$15,668,631</b>

**Monument Academy**  
**Staffing by School (FTE)**  
**FY 2024/25**

Enrollment	0.0	546.0	407.0	140.0	1,093.00
	MA Preschool	MA Elem	MA Middle	MA High	Total
<b>Instruction</b>					
Administrators	0.00	0.00	0.00	0.00	0.00
Teachers & Licensed Staff	3.00	32.83	22.85	10.22	68.90
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	3.00	7.80	0.00	0.00	10.80
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total Instruction	6.00	40.63	22.85	10.22	79.70
<b>Special Education</b>					
Administrators	0.00	0.00	0.00	0.00	0.00
Teachers & Licensed Staff	0.00	2.00	0.80	0.70	3.50
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	0.00	1.80	1.50	0.50	3.80
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total Special Education	0.00	3.80	2.30	1.20	7.30
<b>Pupil Support Services</b>					
Administrators	0.00	0.00	0.00	0.00	0.00
Teachers & Licensed Staff	0.00	1.30	1.00	1.50	3.80
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	0.00	1.80	0.50	0.60	2.90
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total Pupil Support Services	0.00	3.10	1.50	2.10	6.70
<b>Instructional Staff Services</b>					
Administrators	0.00	2.80	0.00	2.00	4.80
Teachers & Licensed Staff	0.00	1.00	0.00	0.00	1.00
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	0.00	0.50	0.00	0.00	0.50
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total Instructional Staff Services	0.00	4.30	0.00	2.00	6.30
<b>General Administration</b>					
Administrators	0.00	0.00	0.00	0.00	0.00
Teachers & Licensed Staff	0.00	0.00	0.00	0.00	0.00
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	0.00	0.00	0.00	0.00	0.00
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total General Administration	0.00	0.00	0.00	0.00	0.00
<b>School Administration</b>					
Administrators	1.00	2.00	1.75	0.25	5.00
Teachers & Licensed Staff	0.00	0.00	0.00	0.00	0.00
Non-Teaching Professionals	0.00	0.50	0.25	0.25	1.00
Classified - School Parapros	0.00	0.00	0.00	0.00	0.00
Classified - School Admin	0.00	2.80	2.50	1.50	6.80
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total School Administration	1.00	5.30	4.50	2.00	12.80
<b>Business Support Services</b>					
Administrators	0.00	0.00	0.00	0.00	0.00
Teachers & Licensed Staff	0.00	0.00	0.00	0.00	0.00
Non-Teaching Professionals	0.00	0.60	0.00	0.40	1.00
Classified - School Parapros	0.00	0.00	0.00	0.00	0.00
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total Business Support Services	0.00	0.60	0.00	0.40	1.00

**Monument Academy**  
**Staffing by School (FTE)**  
**FY 2024/25**

Enrollment	0.0	546.0	407.0	140.0	1,093.00
	<b>MA Preschool</b>	<b>MA Elem</b>	<b>MA Middle</b>	<b>MA High</b>	<b>Total</b>

**Facilities**

Administrators	0.00	0.80	0.00	0.20	1.00
Teachers & Licensed Staff	0.00	0.00	0.00	0.00	0.00
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	0.00	0.00	0.00	0.00	0.00
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	1.00	0.00	2.00	3.00
<b>Total Facilities</b>	0.00	1.80	0.00	2.20	4.00

**Central Services**

Administrators	0.10	1.40	0.00	0.60	2.10
Teachers & Licensed Staff	0.00	0.00	0.00	0.00	0.00
Non-Teaching Professionals	0.00	1.40	0.00	0.60	2.00
Classified - School Parapros	0.00	0.00	0.00	0.00	0.00
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
<b>Total Central Services</b>	0.10	2.80	0.00	1.20	4.10

**Total Budget**

	<b>7.10</b>	<b>62.33</b>	<b>31.15</b>	<b>21.32</b>	<b>121.90</b>
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**Total by Employee Category**

Administrators	1.10	7.00	1.75	3.05	12.90
Teachers & Licensed Staff	3.00	37.13	24.65	12.42	77.20
Non-Teaching Professionals	0.00	2.50	0.25	1.25	4.00
Classified - School Parapros	3.00	11.90	2.00	1.10	18.00
Classified - School Admin	0.00	2.80	2.50	1.50	6.80
Classified - Facilities/Trans	0.00	1.00	0.00	2.00	3.00
<b>Total Employees</b>	<b>7.10</b>	<b>62.33</b>	<b>31.15</b>	<b>21.32</b>	<b>121.90</b>

**Monument Academy**  
**Monument Academy Elementary**  
**Budget by School (\$)**  
**FY 2024/25**

Enrollment 546.0	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget	FY 23/24 Budget
<b>Fund Balance</b>	0	0	790,778	790,778
<b>Revenues</b>				
Property Taxes - MLO	362,628	359,375	360,308	335,714
Bond R&R Funds (Trust)	0	0	0	0
Earnings on Investments	9,044	15,916	100,000	95,779
Instructional Materials Fees	91,041	104,375	100,160	93,760
Community Services Fees	30,000	30,000	45,000	65,000
Other Local Revenues	92,301	37,000	141,500	1,281,500
<b>Total Local Revenues</b>	585,014	546,666	746,968	1,871,753
Per-Pupil Funding	5,319,729	5,698,628	5,910,396	5,941,886
Capital Construction Funds	259,319	212,500	235,790	235,790
Education of the Handicapped	0	0	51,488	47,974
English Language Proficiency	0	9,847	10,000	10,000
READ Act Revenue	24,925	25,044	25,000	25,000
Gifted & Talented	0	13,749	15,000	15,000
On-Behalf Payment	0	0	200,000	200,000
Other State Revenue	0	0	52,146	0
<b>Total State Revenues</b>	5,603,973	5,959,768	6,499,820	6,475,650
Other Federal Revenue	3,514	13,000	369,486	93,241
CARES Relief Funds	0	0	0	0
ESSER Relief Funds	314,672	0	0	0
<b>Total Federal Revenues</b>	318,186	13,000	369,486	93,241
<b>Total Revenues</b>	\$6,507,173	\$6,519,434	\$7,616,274	\$8,440,644
<b>Instruction (1000s)</b>				
Salaries	1,658,481	1,842,764	2,098,290	1,896,289
Employee Benefits	608,622	655,559	940,590	860,832
Purch Svcs	96,627	53,550	0	0
Other Exp	876	2,625	2,625	2,625
Supplies & Materials	131,249	115,401	121,300	192,300
Capital Outlay	0	27,289	215,000	15,000
<b>Total Instruction</b>	2,495,855	2,697,188	3,377,805	2,967,046
<b>Special Education (1700s)</b>				
Salaries	62,179	136,723	122,670	150,912
Employee Benefits	24,672	29,756	46,054	55,764
Purch Svcs	48,165	45,000	50,000	50,000
Other Exp	368	625	62,200	62,200
Supplies & Materials	1,220	4,836	5,000	5,000
Capital Outlay	0	0	0	0
<b>Total Special Education</b>	136,604	216,941	285,924	323,876
<b>Athletics/Co-Curricular (1800s)</b>				
Salaries	1,750	25,711	30,000	0
Employee Benefits	665	6,247	6,855	0
Purch Svcs	0	0	0	0
Other Exp	0	0	0	0
Supplies & Materials	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total Athletics/Cocurricular</b>	2,415	31,958	36,855	0

**Monument Academy**  
**Monument Academy Elementary**  
**Budget by School (\$)**  
**FY 2024/25**

Enrollment 546.0	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget	FY 23/24 Budget
<b>Pupil Support Svcs</b>				
Salaries	43,842	169,205	129,500	124,237
Employee Benefits	15,665	46,838	47,512	45,749
Purch Svcs	11,781	36,000	0	10,000
Other Exp	0	0	0	0
Supplies & Materials	1,691	2,901	2,000	2,000
Capital Outlay	0	0	0	0
Total Pupil Services	72,979	254,944	179,012	181,986
<b>Instr Staff Services</b>				
Salaries	80,145	95,285	241,950	235,708
Employee Benefits	25,904	27,749	77,688	77,942
Purch Svcs	0	4,000	45,000	40,000
Other Exp	0	0	0	0
Supplies & Materials	19,857	14,144	63,011	63,011
Capital Outlay	0	0	0	0
Total Instructional Staff Services	125,906	141,178	427,649	416,661
<b>General Administration</b>				
Salaries	67,200	67,073	0	78,000
Employee Benefits	18,597	18,667	0	21,183
Purch Svcs	65,718	34,361	120,500	90,750
Other Exp	352,696	365,842	214,756	230,226
Supplies & Materials	3,507	5,078	17,000	27,000
Capital Outlay	0	0	0	0
Dues & Fees	0	0	8,000	8,000
Total General Administration	507,718	491,021	360,256	455,159
<b>School Administration</b>				
Salaries	258,554	414,505	329,780	339,579
Employee Benefits	87,084	130,137	107,279	110,078
Purch Svcs	36,008	5,500	5,000	5,000
Other Exp	29,346	37,500	0	0
Supplies & Materials	0	97	5,000	5,000
Capital Outlay	0	0	0	0
Dues & Fees	8,940	7,500	1,000	1,000
Total School Administration	419,932	595,239	448,059	460,657
<b>Business Services</b>				
Salaries	138,330	110,045	103,725	87,792
Employee Benefits	38,809	35,167	26,224	26,783
Purch Svcs	9,883	9,838	91,285	49,140
Other Exp	0	0	0	0
Supplies & Materials	0	242	4,000	8,000
Capital Outlay	0	0	0	0
Total Business Services	187,022	155,292	225,234	171,715



**Monument Academy**  
**Monument Academy Elementary**  
**Budget by School (\$)**  
**FY 2024/25**

Enrollment 546.0	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget	FY 23/24 Budget
<b>Facilities/Security</b>				
Salaries	106,773	89,780	81,800	85,010
Employee Benefits	30,322	25,806	28,773	29,505
Purch Svcs	6,750	7,050	10,500	10,500
Other Exp	27,397	24,000	25,000	25,000
Purch Prof Svcs/Utilities	1,169,970	1,177,426	1,217,293	1,274,513
Supplies & Materials	124,777	125,565	122,000	122,000
Capital Outlay	2,664	25,500	1,112,000	1,402,000
Capital Lease	0	0	0	0
<b>Total Facilities</b>	<b>1,468,653</b>	<b>1,475,127</b>	<b>2,597,366</b>	<b>2,948,527</b>
<b>Central Services</b>				
Salaries	2,583	22,537	188,300	194,511
Employee Benefits	7,150	12,130	63,549	64,128
Purch Svcs	32,601	46,000	103,044	138,044
Other Exp	57,411	63,500	67,000	67,000
Supplies & Materials	25,552	22,000	42,000	42,000
Capital Outlay	48,834	50,000	5,000	5,000
<b>Total Central Services</b>	<b>174,131</b>	<b>216,167</b>	<b>468,893</b>	<b>510,684</b>
<b>Total Expenditures</b>	<b>\$5,591,215</b>	<b>\$6,275,054</b>	<b>\$8,407,053</b>	<b>\$8,436,311</b>
<b>Net Income</b>	<b>\$915,958</b>	<b>\$244,380</b>	<b>(\$790,778)</b>	<b>\$4,332</b>
<b>Summary by Object</b>				
Salaries	2,419,837	2,973,628	3,326,015	3,192,038
Employee Benefits	857,490	988,056	1,344,524	1,291,965
Purch Svcs	307,533	241,299	425,329	393,434
Purch Prof Svcs	1,169,970	1,177,426	1,217,293	1,274,513
Other Exp	468,094	494,092	371,581	387,051
Supplies & Materials	307,853	290,264	381,311	466,311
Capital Outlay	51,498	102,789	1,332,000	1,422,000
Dues & Fees/Capital Lease	8,940	7,500	9,000	9,000
<b>Total Expenditures by Object</b>	<b>\$5,591,215</b>	<b>\$6,275,054</b>	<b>\$8,407,053</b>	<b>\$8,436,311</b>

**Monument Academy**  
**Monument Academy Middle**  
**Budget by School (\$)**  
**FY 2024/25**

Enrollment 407.0	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget	FY 24/25 Budget
<b>Revenues</b>				
Property Taxes - MLO			245,330	250,249
Tuition			0	0
Earnings on Investments			100,000	91,360
Athletic Fees			46,602	46,602
Instructional Materials Fees			113,715	115,995
Community Services Fees			0	0
Other Local Revenues			71,200	50,000
<b>Total Local Revenues</b>	0	0	576,847	554,206
Per-Pupil Funding			4,024,314	4,391,937
Capital Construction Funds			159,871	159,871
Exceptional Children Ed Act (ECEA) Revenue			35,058	35,761
English Language Proficiency			0	0
READ Act Revenue			0	0
Gifted & Talented			0	0
On-Behalf Payment			0	0
Other State Revenue			0	0
<b>Total State Revenues</b>	0	0	4,219,243	4,587,569
Other Federal Revenue			180,000	0
CARES Relief Funds			0	0
ESSER Relief Funds			62,292	63,541
<b>Total Federal Revenues</b>	0	0	242,292	63,541
<b>Total Resources</b>	\$0	\$0	\$5,038,382	\$5,205,316
<b>Instruction (1000s)</b>				
Salaries		746,630	1,125,027	1,192,481
Employee Benefits		74,100	385,670	400,442
Purch Svcs		0	0	0
Other Exp		0	3,375	3,375
Supplies & Materials		24,000	37,125	60,375
Capital Outlay		0	180,000	180,000
<b>Total Instruction</b>	0	844,730	1,731,197	1,836,673
<b>Special Education (1700s)</b>				
Salaries			79,100	82,369
Employee Benefits			30,956	31,703
Purch Svcs			5,000	5,000
Other Exp			38,400	38,400
Supplies & Materials			500	500
Capital Outlay			0	0
<b>Total Special Education</b>	0	0	153,956	157,972
<b>Athletics/Co-Curricular (1800s)</b>				
Salaries			27,000	27,000
Employee Benefits			6,170	6,170
Purch Svcs			10,645	10,645
Other Exp			5,000	5,000
Supplies & Materials			0	2,500
Capital Outlay			0	0
<b>Total Athletics/Cocurricular</b>	0	0	48,815	51,315

**Monument Academy**  
**Monument Academy Middle**  
**Budget by School (\$)**  
**FY 2024/25**

Enrollment	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget	FY 24/25 Budget
<b>407.0</b>				
<b>Pupil Support Svcs</b>				
Salaries			39,900	51,964
Employee Benefits			14,719	20,836
Purch Svcs			0	7,500
Other Exp			0	0
Supplies & Materials			0	0
Capital Outlay			0	0
<b>Total Pupil Services</b>	0	0	54,619	80,300
<b>Instr Staff Services</b>				
Salaries			0	0
Employee Benefits			0	0
Purch Svcs			159,468	0
Other Exp			0	0
Supplies & Materials			0	0
Middle School Allocations			0	163,436
<b>Total Instructional Staff Services</b>	0	0	159,468	163,436
<b>General Administration</b>				
Salaries			0	0
Employee Benefits			0	0
Purch Svcs			206,839	0
Other Exp			0	0
Supplies & Materials			0	0
Middle School Allocations			0	264,164
<b>Total General Administration</b>	0	0	206,839	264,164
<b>School Administration</b>				
Salaries			250,700	259,460
Employee Benefits			79,130	85,893
Purch Svcs			0	0
Other Exp			0	0
Supplies & Materials			2,500	2,500
Capital Outlay			0	0
Dues & Fees			1,000	1,000
<b>Total School Administration</b>	0	0	333,330	348,853
<b>Business Services</b>				
Salaries			0	0
Employee Benefits			0	0
Purch Svcs			59,439	0
Other Exp			0	0
Supplies & Materials			0	0
Middle School Allocations			0	82,606
<b>Total Business Services</b>	0	0	59,439	82,606

**Monument Academy**  
**Monument Academy Middle**  
**Budget by School (\$)**  
**FY 2024/25**

Enrollment	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget	FY 24/25 Budget
<b>407.0</b>				
<b>Facilities</b>				
Salaries			0	0
Employee Benefits			0	0
Purch Svcs			1,890,120	0
Other Exp			0	0
Purch Prof Svcs/Utilities			0	0
Supplies & Materials			0	0
Middle School Allocations			0	1,802,608
<b>Total Facilities</b>	0	0	1,890,120	1,802,608
<b>Central Services</b>				
Salaries			0	0
Employee Benefits			0	0
Purch Svcs			149,857	0
Other Exp			0	0
Supplies & Materials			0	0
Middle School Allocation			0	180,506
<b>Total Central Services</b>	0	0	149,857	180,506
<b>Contingency &amp; Reserves</b>				
Bond Ratio Contingency				100,000
<b>Total Contingencies</b>	0	0	0	100,000
<b>Total Expenditures</b>	\$0	\$844,730	\$4,787,640	\$5,068,433
<b>Net Income</b>			<b>\$250,742</b>	<b>\$136,883</b>
<b>Summary by Object</b>				
Salaries	0	746,630	1,521,727	1,613,274
Employee Benefits	0	74,100	516,645	545,044
Purch Svcs	0	0	2,481,368	24,145
Purch Prof Svcs	0	0	0	0
Other Exp	0	0	46,775	46,775
Supplies & Materials	0	24,000	40,125	65,875
Capital Outlay	0	0	180,000	180,000
Middle School Allocations	0	0	1,000	2,493,321
Bond Ratio Contingency	0	0	0	100,000
<b>Total Expenditures by Object</b>	\$0	\$844,730	\$4,787,640	\$5,068,433

**Monument Academy**  
**Monument Academy High**  
**Budget by School (\$)**  
**FY 2024/25**

Enrollment	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget	FY 24/25 Budget
<b>141</b>				
<b>Revenues</b>				
Property Taxes - MLO	266,339	301,875	72,553	86,080
Tuition	0	0	0	0
Earnings on Investments	6,723	11,176	25,000	26,483
Athletic Fees	0	0	15,220	15,220
Instructional Materials Fees	127,364	149,625	33,630	39,900
Community Services Fees	0	0	22,500	22,500
Other Local Revenues	65,936	343,000	276,387	243,625
<b>Total Local Revenues</b>	<b>466,362</b>	<b>805,676</b>	<b>445,290</b>	<b>433,808</b>
Per-Pupil Funding	3,915,479	4,786,848	1,190,148	1,510,740
Capital Construction Funds	0	178,500	47,400	47,400
Education of the Handicapped	0	0	10,368	12,301
English Language Proficiency	0	0	0	0
READ Act Revenue	0	0	0	0
Gifted & Talented	0	0	0	0
On-Behalf Payment	0	0	0	0
Other State Revenue	154,893	0	0	0
<b>Total State Revenues</b>	<b>4,070,372</b>	<b>4,965,348</b>	<b>1,247,916</b>	<b>1,570,441</b>
Other Federal Revenue	0	0	82,013	18,422
CARES Relief Funds	0	0	0	0
ESSER Relief Funds	284,890	0	0	0
<b>Total Federal Revenues</b>	<b>284,890</b>	<b>0</b>	<b>82,013</b>	<b>18,422</b>
<b>Total Resources</b>	<b>\$4,821,624</b>	<b>\$5,771,024</b>	<b>\$1,775,219</b>	<b>\$2,022,671</b>
<b>Instruction (1000s)</b>				
Salaries	441,567	1,360,574	500,257	537,063
Employee Benefits	145,291	486,031	168,714	179,951
Purch Svcs	0	6,500	0	0
Other Exp	412	3,125	1,125	1,125
Supplies & Materials	159,196	98,825	58,805	66,555
Capital Outlay	0	0	60,000	0
<b>Total Instruction</b>	<b>746,466</b>	<b>1,955,056</b>	<b>788,901</b>	<b>784,694</b>
<b>Special Education (1700s)</b>				
Salaries	141,903	110,878	46,200	49,684
Employee Benefits	55,386	36,946	17,279	18,075
Purch Svcs	6,646	45,000	10,000	10,000
Other Exp	246	625	14,440	14,440
Supplies & Materials	1,101	4,169	1,000	1,000
Capital Outlay	0	0	0	0
<b>Total Special Education</b>	<b>205,282</b>	<b>197,618</b>	<b>88,919</b>	<b>93,199</b>
<b>Athletics/Co-Curricular (1800s)</b>				
Salaries	37,500	20,289	21,000	21,000
Employee Benefits	40,342	22,721	4,799	4,799
Purch Svcs	0	0	13,200	13,200
Other Exp	0	0	0	0
Supplies & Materials	0	0	6,000	8,500
Capital Outlay	0	0	0	0
<b>Total Athletics/Cocurricular</b>	<b>77,842</b>	<b>43,009</b>	<b>44,999</b>	<b>47,499</b>

**Monument Academy**  
**Monument Academy High**  
**Budget by School (\$)**  
**FY 2024/25**

Enrollment	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget	FY 24/25 Budget
<b>141</b>				
<b>Pupil Support Svcs</b>				
Salaries	96,093	97,060	93,300	86,881
Employee Benefits	25,556	29,649	33,081	31,614
Purch Svcs	0	20,000	0	2,500
Other Exp	0	0	0	0
Supplies & Materials	1,243	3,034	3,200	3,200
Capital Outlay	0	0	0	0
<b>Total Pupil Services</b>	<b>122,892</b>	<b>149,743</b>	<b>129,581</b>	<b>124,195</b>
<b>Instr Staff Services</b>				
Salaries	41,839	31,905	145,600	155,747
Employee Benefits	9,281	7,290	45,029	47,908
Purch Svcs	0	4,000	0	0
Other Exp	0	0	0	0
Supplies & Materials	10,326	14,501	16,000	16,000
Capital Outlay	0	0	0	0
<b>Total Instructional Staff Services</b>	<b>61,446</b>	<b>57,696</b>	<b>206,629</b>	<b>219,655</b>
<b>General Administration</b>				
Salaries	52,800	52,927	0	52,000
Employee Benefits	14,612	14,730	0	14,122
Purch Svcs	46,317	27,263	62,550	69,800
Other Exp	260,174	301,282	199,960	213,609
Supplies & Materials	1,058	4,377	5,000	5,000
Capital Outlay	0	0	0	0
Dues & Fees	0	0	500	500
<b>Total General Administration</b>	<b>374,961</b>	<b>400,579</b>	<b>268,010</b>	<b>355,031</b>
<b>School Administration</b>				
Salaries	265,968	392,790	176,725	108,296
Employee Benefits	77,177	123,766	56,625	37,350
Purch Svcs	40,137	5,500	5,000	5,000
Other Exp	18,373	37,500	0	0
Supplies & Materials	0	83	5,000	5,000
Capital Outlay	0	0	0	0
Dues & Fees	6,348	5,700	1,000	1,000
<b>Total School Administration</b>	<b>408,003</b>	<b>565,339</b>	<b>244,350</b>	<b>156,646</b>
<b>Business Services</b>				
Salaries	116,916	86,835	23,500	58,528
Employee Benefits	32,075	27,750	7,611	17,853
Purch Svcs	8,888	11,400	45,407	34,140
Other Exp	0	0	0	0
Supplies & Materials	0	207	500	500
Capital Outlay	0	0	0	0
<b>Total Business Services</b>	<b>157,879</b>	<b>126,192</b>	<b>77,018</b>	<b>111,021</b>

**Monument Academy**  
**Monument Academy High**  
**Budget by School (\$)**  
**FY 2024/25**

Enrollment 141	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget	FY 24/25 Budget
<b>Facilities &amp; Transportation</b>				
Salaries	62,834	82,920	58,800	75,020
Employee Benefits	13,472	24,238	25,757	29,463
Purch Svcs	15,935	6,800	14,300	14,300
Other Exp	23,120	25,000	20,000	20,000
Purch Prof Svcs/Utilities	714,058	2,145,998	2,142,246	2,180,886
Supplies & Materials	97,993	105,504	102,000	102,000
Capital Outlay	108,173	65,000	86,000	1,000
<b>Total Facilities &amp; Transportation</b>	<b>1,035,585</b>	<b>2,455,460</b>	<b>2,449,103</b>	<b>2,422,669</b>
<b>Central Services</b>				
Salaries	25,268	17,783	69,400	86,512
Employee Benefits	6,214	7,783	25,185	30,495
Purch Svcs	32,599	46,000	42,590	68,590
Other Exp	36,745	37,916	41,000	41,000
Supplies & Materials	16,825	60,000	15,000	15,000
Capital Outlay	43,631	5,000	1,000	1,000
<b>Total Central Services</b>	<b>161,282</b>	<b>174,483</b>	<b>194,175</b>	<b>242,597</b>
<b>Middle School Allocations</b>				
Instructional Staff Services (2200's)			(159,468)	(163,436)
General Administration (2300's)			(206,839)	(264,164)
Business Services (2500's)			(59,439)	(82,606)
Facilities & Operations (2600's)			(1,890,120)	(1,802,608)
Central Services			(149,857)	(180,506)
<b>Total Middle School Allocations</b>	<b>0</b>	<b>0</b>	<b>(2,465,723)</b>	<b>(2,493,321)</b>
<b>Contingency &amp; Reserves</b>				
Bond Ratio Contingency				100,000
<b>Total Contingencies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
<b>Total Expenditures</b>	<b>\$3,351,638</b>	<b>\$6,125,175</b>	<b>\$2,025,962</b>	<b>\$2,163,886</b>
<b>Net Income</b>	<b>\$1,469,986</b>	<b>(\$354,151)</b>	<b>(\$250,743)</b>	<b>(\$141,215)</b>
<b>Summary by Object</b>				
Salaries	1,282,688	2,253,961	1,134,782	1,230,731
Employee Benefits	419,406	780,904	384,080	411,631
Purch Svcs	150,522	172,463	193,047	217,530
Purch Prof Svcs	714,058	2,145,998	2,142,246	2,180,886
Other Exp	339,070	405,448	276,525	290,174
Supplies & Materials	287,742	290,700	212,505	222,755
Capital Outlay	151,804	70,000	147,000	2,000
Dues & Fees	6,348	5,700	1,500	1,500
Middle School Allocations	0	0	(2,465,723)	(2,493,321)
Bond Ratio Contingency	0	0	0	100,000
<b>Total Expenditures by Object</b>	<b>\$3,351,638</b>	<b>\$6,125,175</b>	<b>\$2,025,962</b>	<b>\$2,163,886</b>

FY2024-2025 UNIFORM BUDGET SUMMARY

Monument Academy Charter School District Code: El Paso Cty, Lewis Palmer D-38 Adopted Budget Adopted: May 09, 2024		Object Source	11 Charter School Fund	26 Preschool Fund	23 Pupil Activity	52 Building Corp	53 Foundation	TOTAL
<b>Beginning Fund Balance</b>			3,400,000	100,000	110,000	1,600,000	1,200,000	9,810,000
<b>Revenues</b>								
Local Sources	1000 - 1999	2,859,766	411,900	300,000	925,000	1,850,000	9,206,433	
Intermediate Sources	2000 - 2999						-	
State Sources	3000 - 3999	12,633,660		-			25,267,319	
Federal Sources	4000 - 4999	175,205					350,409	
<b>Total Revenues</b>		15,668,631	411,900	300,000	925,000	1,850,000	34,824,161	
<b>Total Beginning Fund Balance and Reserves</b>		19,068,631	511,900	410,000	2,525,000	3,050,000	44,634,161	
Total Allocations To/From Other Funds	5800		-				-	
Transfers To/From Other Funds	5200 - 5300						-	
Other Sources	5500,5900,						-	
<b>Available Beginning Fund Balance &amp;</b>		19,068,631	511,900	410,000	2,525,000	3,050,000	44,634,161	
<b>Expenditures</b>								
<b>Instruction - Program 0010 to 2099</b>								
Salaries	0100	3,956,798	195,700				8,109,295	
Employee Benefits, including object 0280	0200	1,557,737	79,517				3,194,991	
Purchased Services	0500	216,010	65,000	-			497,020	
Supplies and Materials	0600	336,730	15,000	300,000			988,460	
Property	0700	195,000	-	-			390,000	
Other	0800, 0900	-	-	-			-	
<b>Total Instruction</b>		6,262,274	355,217	300,000	-	-	13,179,766	
<b>Supporting Services</b>								
<b>Students - Program 2100</b>								
Salaries	0100	263,082					526,164	
Employee Benefits, including object 0280	0200	98,198					196,396	
Purchased Services	0500	20,000					40,000	
Supplies and Materials	0600	5,200					10,400	
Property	0700	-					-	
Other	0800, 0900	-					-	
<b>Total Students</b>		386,480	-	-	-	-	772,960	
<b>Instructional Staff - Program 2200</b>								
Salaries	0100	391,455					782,910	
Employee Benefits, including object 0280	0200	125,850					251,699	
Purchased Services	0500	40,000					80,000	
Supplies and Materials	0600	79,011					158,022	
Property	0700	-					-	
Other	0800, 0900	-	-	-			-	
<b>Total Instructional Staff</b>		636,316	-	-	-	-	1,272,631	
<b>General Administration - Program 2300,</b>								
Salaries	0100	130,000					260,000	
Employee Benefits, including object 0280	0200	35,305					70,610	
Purchased Services	0500	604,385					1,208,770	
Supplies and Materials	0600	32,000					64,000	
Property	0700	-					-	
Other	0800, 0900	8,500					17,000	
<b>Total School Administration</b>		810,190	-	-	-	-	1,620,380	
<b>School Administration - Program 2400</b>								
Salaries	0100	707,335	70,300				1,484,970	
Employee Benefits, including object 0280	0200	233,321	21,864				488,506	
Purchased Services	0500	10,000					20,000	
Supplies and Materials	0600	12,500					25,000	
Property	0700	-					-	
Other	0800, 0900	3,000	47,250				53,250	
<b>Total School Administration</b>		966,156	139,414	-	-	-	2,071,726	
<b>Business Services - Program 2500, including</b>								
Salaries	0100	146,320					292,640	
Employee Benefits, including object 0280	0200	44,637					89,274	
Purchased Services	0500	83,280					166,560	
Supplies and Materials	0600	8,500					17,000	
Property	0700	-					-	
Other	0800, 0900	-					-	
<b>Total Business Services</b>		282,737	-	-	-	-	565,474	
<b>Operations and Maintenance - Program 2600</b>								
Salaries	0100	160,030					320,060	
Employee Benefits, including object 0280	0200	58,968					117,937	
Purchased Services	0500	3,525,199					7,050,397	
Supplies and Materials	0600	224,000					448,000	
Property	0700	1,403,000					2,806,000	
Other	0800, 0900	-					-	
<b>Total Operations and Maintenance</b>		5,371,197	-	-	-	-	10,742,394	
<b>Student Transportation - Program 2700</b>								
Salaries	0100	-					-	
Employee Benefits, including object 0280	0200	-					-	
Purchased Services	0500	-					-	
Supplies and Materials	0600	-					-	
Property	0700	-					-	
Other	0800, 0900	-					-	
<b>Total Student Transportation</b>		-	-	-	-	-	-	
<b>Central Support - Program 2800, including</b>								



Salaries	0100	281,023					562,046
Employee Benefits, including object 0280	0200	94,623					189,247
Purchased Services	0500	314,634			5,000	3,000	637,269
Supplies and Materials	0600	57,000					114,000
Property	0700	6,000					12,000
Other	0800, 0900	-			922,338	1,833,250	2,755,588
<b>Total Central Support</b>		<b>753,281</b>			<b>927,338</b>	<b>1,836,250</b>	<b>4,270,149</b>
<b>Other Support - Program 2900</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Other Support</b>		<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>
<b>Food Service Operations - Program 3100</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Other Support</b>		<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>
<b>Enterprise Operations - Program 3200</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Enterprise Operations</b>		<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>
<b>Community Services - Program 3300</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Community Services</b>		<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>
<b>Education for Adults - Program 3400</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Education for Adults Services</b>		<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Supporting Services</b>		<b>9,206,356</b>	<b>139,414</b>	<b>-</b>	<b>927,338</b>	<b>1,836,250</b>	<b>21,315,714</b>
<b>Property - Program 4000</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Property</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Uses - Program 5000s - including</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	200,000					200,000
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Other Uses</b>		<b>200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200,000</b>
<b>Total Expenditures</b>		<b>15,668,631</b>	<b>494,631</b>	<b>300,000</b>	<b>927,338</b>	<b>1,836,250</b>	<b>34,695,480</b>
<b>APPROPRIATED RESERVES</b>							
Other Reserved Fund Balance (9900)	<b>0840</b>	-					-
Other Restricted Reserves (932X)	<b>0840</b>	-					-
Reserved Fund Balance (9100)	<b>0840</b>	-					-
District Emergency Reserve (9315)	<b>0840</b>	-					-
Reserve for TABOR 3% (9321)	<b>0840</b>	-					-
Reserve for TABOR - Multi-Year Obligations	<b>0840</b>	-					-
<b>Total Reserves</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures and Reserves</b>		<b>15,668,631</b>	<b>494,631</b>	<b>300,000</b>	<b>927,338</b>	<b>1,836,250</b>	<b>34,695,480</b>
<b>BUDGETED ENDING FUND BALANCE</b>							
Non-spendable fund balance (9900)	<b>6710</b>	-					-
Restricted fund balance (9900)	<b>6720</b>	-		110,000	1,597,662	1,213,750	2,921,412
TABOR 3% emergency reserve (9321)	<b>6721</b>	400,000					800,000
TABOR multi year obligations (9322)	<b>6722</b>	-					-
District emergency reserve (letter of credit or real	<b>6723</b>	-					-
Colorado Preschool Program (CPP) (9324)	<b>6724</b>	-					-
Risk-related / restricted capital reserve (9326)	<b>6726</b>	-					-
BEST capital renewal reserve (9327)	<b>6727</b>	-					-
Total program reserve (9328)	<b>6728</b>	-					-
Committed fund balance (9900)	<b>6750</b>	-					-
Committed fund balance (15% limit) (9200)	<b>6750</b>	-					-

Assigned fund balance (9900)	6760		17,269	-			17,269
Unassigned fund balance (9900)	6770	3,000,000					3,000,000
Net investment in capital assets (9900)	6790						-
Restricted net position (9900)	6791						-
Unrestricted net position (9900)	6792						-
<b>Total Ending Fund Balance</b>		3,400,000	17,269	110,000	1,597,662	1,213,750	6,738,681
<b>Total Available Beginning Fund Balance &amp;</b>		-	-	-	-	-	3,200,000
Use of a portion of beginning fund balance		<b>Yes</b>	<b>Yes</b>	No	<b>Yes</b>	No	
		(\$0)	(\$82,731)		\$0	(\$2,338)	\$13,750

# Students

## Operations & Finance

## Academics

## Student Support

